



REPORT TO: MORAY INTEGRATION JOINT BOARD ON 29 NOVEMBER 2018

SUBJECT: CHIEF OFFICER'S OPERATIONAL RESPONSIBILITIES

BY: CHIEF OFFICER

1. REASON FOR REPORT

- 1.1 To ask the Board to consider an addition to the Chief Officer's operational responsibilities in relation to hospital services.

2. RECOMMENDATION

- 2.1 **It is recommended that the Moray Integration Joint Board (MIJB) consider and, if so minded, approve, the addition to the Chief Officer's operational responsibilities as detailed in section 4.3 and Appendix 1 of this report**

3. BACKGROUND

- 3.1 Moray Council (MC) and NHS Grampian (NHSG) are responsible for operational delivery of integrated services for over 18's in implementation of IJB directions.

- 3.2 However, in terms of Section 5.7 of the Health and Social Care Integration Scheme for Moray, MIJB will "through the Chief Officer, have an appropriate role in the operational delivery of services" by Moray Council and NHS Grampian. This was seen as an important means of achieving closer integration of delegated services. This role is not to displace MC/NHSG responsibilities for complying with directions and their governance arrangements to manage risk re service delivery.

- 3.3 Section 10.3 of the Health and Social Care Integration Scheme for Moray provides that:

"The Chief Officer will be responsible for the operational management of integrated services, other than the health services listed in Annex 4 or the services hosted by another integration authority. Further arrangements in

relation to the Chief Officer's responsibilities for operational management and strategic planning will be set out in a separate document, which the IJB shall consider for approval and which it may amend."

- 3.4 At its meeting on 10 November 2016, the Board agreed the scope of the Chief Offices Operational responsibilities for: integrated health and social care services delivered by Moray Council and NHS Grampian; strategic planning for integrated health and social care services; integrated health and social care services hosted by Moray IJB (strategic planning and operational oversight)- Primary Care Out of Hours Service (GMED) and Primary Care contracts; NHS Community Health Services for under 18's; integrated hospital services; and some other more general matters to aid the operation of MIJB. (Para 6 of the Minute refers) The approved document is attached as **APPENDIX 1**.

4. KEY MATTERS RELEVANT TO RECOMMENDATION

- 4.1 In relation to integrated hospital services, MIJB does not have operational oversight of these as this oversight remains with NHS Grampian and who, through the General Manager of Acute Services, is responsible for the operational management of integrated hospital services (section 5.3 of the Health and Social Care Integration Scheme for Moray).
- 4.2 The Health and Social Care Integration Scheme for Moray provides at section 5.10:
- "NHS Grampian will provide such information as may be reasonably required by the Chief Officer or the IJB in respect of the delivery of integrated services provided within hospitals that the IJB does not have operational oversight of"
- and at section 5.11:
- "NHS Grampian and the IJB will work together to ensure that the planning and delivery of integrated (and non-integrated) hospital services are consistent".
- 4.3 Non- integrated hospital services remain the sole responsibility of NHS Grampian.
- 4.4 Section 4 of **Appendix 1** relates to integrated hospital services and currently provides:
- "Quarterly meetings will take place between the Chief Officer and General Hospital Manager Acute Services, and Dr Gray's Hospital Manager. The Dr Gray's Hospital Manager will also be a member of the Senior Management Team for cross system integration. At these meetings, regular updates will be provided to the Chief Officer on service delivery for integrated hospital services in line with the IJB's Strategic Plan and set aside budgets."
- 4.3 In August of this year, NHS Grampian asked the Chief Officer, as an interim measure, to take an overview of the line management of Dr Grays following a Cabinet Secretary announcement that the management of the hospital should come back to the local Health and Social Care Partnership. Not all services within Dr Gray's are delegated to the IJB however, it is acknowledged that Dr

Grays in relation to the Moray community is a significant asset providing predominantly care to the people of Moray. In relation to Unscheduled Care, delegated for strategic planning purposes in the legislation to the MIJB, it makes good sense that there is coherent and integrated management locally across the Health and Care system. This new arrangement is therefore favoured as an approach to strengthen the local leadership and assist decision making.

5. SUMMARY OF IMPLICATIONS

(a) Corporate Plan and 10 Year Plan (Local Outcomes Improvement Plan (LOIP)) and Moray Integration Joint Board Strategic Commissioning Plan 2016 – 2019

The Chief Officer's operational role and work will support delivery of the Board's Strategic Commissioning Plan and integrated working.

(b) Policy and Legal

Setting out and agreeing the Chief Officer's operational responsibilities for integrated services complies with the requirements of the Integration Scheme as set out within this report. Setting out and agreeing the Chief Officer's operational responsibilities for hosted services supports Moray IJB in meeting its responsibilities to the other Grampian IJB's.

(c) Financial implications

None arising from this report.

(d) Risk Implications and Mitigation

It is important to set out clearly the operational responsibilities of the Chief Officer to ensure the smooth running of all aspects of integrated and hosted business.

The Chief Officers role does not displace MC/NHSG responsibilities for complying with directions and their governance arrangements to manage risk re integrated service delivery.

(e) Staffing Implications

The Chief Officer is employed by NHS Grampian and is seconded to the Board. Setting out the detail of the Chief Officer's operational responsibilities for services brings clarity to these arrangements.

(f) Property

None arising from this report.

(g) Equalities/Socio Economic Impact

None arising from this report.

(h) Consultations

Consultation on this report has taken place with Caroline Howie, Committee Services Officer, Moray Council Chief Executive and NHS Grampian Chief Executive who are in agreement with the report where it relates to their area of responsibility.

6. CONCLUSION

6.1 The Board is asked to consider an extension to the Chief Officer's operational responsibilities for hospital services.

Author of Report: Margaret Forrest, Legal Services Manager (Litigation & Licensing), Moray Council.

Background Papers:

Ref: