Governance options for Council decision making to deal with staffing and social distancing implications of Covid-19 restrictions.

## All meetings to be held remotely through VC

Option	Pros	Cons
1. Continue with the Emergency Cabinet	<ul> <li>Simple and flexible</li> <li>Frequency and responsiveness during crisis situation</li> <li>Substitution allows for wider political involvement</li> <li>Group coming to a position can save meeting time.</li> </ul>	As more non critical services come on stream the meeting could become overloaded Less inclusive for all councillors although substitute members can attend.
2. Expand numbers on the cabinet	<ul> <li>More inclusive politically</li> <li>Retains flexibility and responsiveness during crisis situation.</li> </ul>	Still excludes a body of councillors
3. Reinstate all statutory committees on a normal cycle (Planning, LRB, Licensing Board, Appeals)	<ul> <li>Allows business to recover, complies with statutory requirements.</li> <li>Indication from officers that they can be supported</li> <li>Democratically inclusive.</li> </ul>	Some processes like hearings could be cumbersome.
4. Full Council to consider everything other than statutory committees	<ul> <li>Simple</li> <li>Chairs could substitute in and out</li> </ul>	<ul> <li>Cumbersome to have large numbers considering all items</li> <li>Participation on VC could be challenging</li> <li>Number of officers required</li> <li>Substitution could be tricky</li> </ul>
5. Go back to a "normal" committee cycle	<ul> <li>Structure we are familiar with</li> <li>Democratically inclusive.</li> <li>No review of committee calendar needed— we have the dates already earmarked.</li> <li>chairs can continue their portfolio role</li> </ul>	<ul> <li>Concern whether there will be enough business to merit the number of meetings.</li> <li>Meetings likely to be cancelled.</li> </ul>

	<ul> <li>ability to cancel meeting if insufficient material</li> <li>dovetails with external bodies calendar</li> </ul>	<ul> <li>May be pressure to revert to normal reporting/priorities which will not be possible alongside covid response and renewal. Business will not have reverted to "normal"</li> <li>Staff unable to produce material to feed committees</li> <li>VC is more challenging to arrange officer input at short notice so may need full set of advisers for all committees.</li> </ul>
6. Keep the normal number of committees but reduced frequency – say 2 cycles before Xmas rather than 3 (10 week cycles rather than 8)	<ul> <li>Structure we are familiar with.</li> <li>Chairs can continue their portfolio role</li> <li>Reduced resource demand as less frequent</li> </ul>	<ul> <li>Items likely to arise which can't wait, although Full Council could be staggered to fall between cycles.</li> <li>Concerns as above</li> </ul>
7. Reduce committee structure - tailor to business likely to arise	<ul> <li>Allows officers to continue the focus on Covid-19 response/recognises reduced capacity to produce reports.</li> <li>Balances previous bullet point with involvement of a wider number of councillors in decision making.</li> <li>Could be used as a pilot for going forward with a wholesale review of committee structure, this way members are not being seen to being pushed to decide at short notice if this is the way they wish to go forward.</li> </ul>	<ul> <li>red tape in creating a temporary structure</li> <li>Need to consider how to give Committee         Chairs their role.</li> </ul>