



# LOCAL CODE OF CORPORATE GOVERNANCE

APPENDIX 1

GOVERNANCE PRINCIPLES		
Principle A Behaving with integrity, demonstrating strong commitment to ethical values and respecting the rule of law		
SOURCES OF ASSURANCE		
MIJB	MORAY COUNCIL	NHS GRAMPIAN
Code of Conduct	Codes of Conduct	Codes of Conduct
Financial Regulations (March 2019)	Financial Regulations	Standing Financial Instructions
Standards Officer Appointment ( <del>March 2019</del> Sept 2020)	Scheme of Administration	Schedule of Reserved Decisions
Standing Orders ( <del>June-Nov</del> 2018)	Standing Orders	Operational Scheme of Delegation
Register of Interests	Human Resources Policies	Standing Orders
Scheme of Administration (June 2018)	Scheme of Delegation	Human Resources Policies ( <a href="#">inc Employee Conduct</a> )
Integration Scheme (April 2018)	Register of Interests	<a href="#">Employee Conduct Policy Staff Governance Committee</a>
Updated IJB Report Format (Sept 2018)	Integrity Group	Register of Interests
Information Commissioners Officer Registration	Employee Induction Process	Feedback Service
Duty of Candour Arrangements	Computer Use Policy	<a href="#">Staff-matter Surveys</a>
<a href="#">Whistleblowing Standards</a>	Duty of Candour Arrangements	Employee Induction Process
	Monitoring Officer Annual Report	<a href="#">NHS Scotland Staff Experience Review SLT Compliance Sub Group</a>
	Staff Engagement Programme	Duty of Candour Arrangements



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	<a href="#">COVID interim management arrangements</a>	Policy for the Prevention, Detection and Investigation of Suspected Fraud, Theft or Corruption
		Whistleblowing Policy

## GOVERNANCE PRINCIPLES

**Principle B**  
Ensuring openness and comprehensive stakeholder engagement

### SOURCES OF ASSURANCE

MIJB	MORAY COUNCIL	NHS GRAMPIAN
Strategic Plan (2019-2029)	Moray Connected Project	Annual Operational Plan (includes Financial Plan)
Performance <a href="#">Management Framework</a>	Community Consultation <a href="#">&amp; Engagement</a>	Performance Management Framework
Annual Performance Report	Complaints Procedures <a href="#">&amp; Responses</a>	Freedom of Information Compliance
Communications <a href="#">&amp; Engagement Strategy</a>	Use of Social Media	Feedback Service
Community Consultation	Freedom of Information Compliance	Engagement and Participation Committee
Third Sector Involvement	<a href="#">Employee Opinion Survey</a>	Grampian Clinical Strategy <a href="#">2016-2021</a>
IJB Membership – Broad Range of Stakeholders	Locality Planning	NHS Grampian Area Partnership Forum
Use of Social Media	<a href="#">Community Asset Transfers</a>	Equality, Diversity and Human Rights Policy
Freedom of Information Compliance	<a href="#">Participatory Budgeting Plans</a>	<a href="#">Stakeholder Engagement Framework</a>
Workforce <a href="#">Forum Development</a>		
Complaints Handling Policy		
<a href="#">Staff Surveys</a>		
<a href="#">Governance Framework</a>		



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GOVERNANCE PRINCIPLES		
<b>Principle C</b>		
<b>Defining outcomes in terms of sustainable economic, social and environmental benefits</b>		
SOURCES OF ASSURANCE		
MIJB	MORAY COUNCIL	NHS GRAMPIAN
Strategic Plan (2016-19)	Moray 2027 – a Plan for the Future	Annual Operational Plan (includes Financial Plan)
	Corporate Plan	Governance Framework
Annual Performance Report	Community Planning Board	Performance Management Framework
Performance Management Framework	Local Outcome Improvement Plans – <a href="#">Updated with Partner Agencies</a>	Engagement and Participation Committee
Climate Change Duties and Responsibilities	Governance Framework	Grampian Clinical Strategy <a href="#">2016-2021</a>
<a href="#">Moray Alliance Establishment</a>	Performance Management Framework – <a href="#">being updated</a>	
<a href="#">Equalities Outcomes (April 2021)</a>	Best Value <a href="#">Report &amp; Action Plan</a>	
	<a href="#">Improvement and Transformation Plans</a>	



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## GOVERNANCE PRINCIPLES

### Principle D

Determining the interventions necessary to optimise the achievement of intended outcomes

### SOURCES OF ASSURANCE

MIJB	MORAY COUNCIL	NHS GRAMPIAN
Risk Management Processes	Risk Management Processes	Risk Management Processes
Audit Planning (Internal & External)	Audit Planning (Internal & External)	Audit Planning (Internal & External)
Performance <a href="#">Management Framework</a>	Performance Management Framework <a href="#">– being updated</a>	Performance Management Framework
Budget Monitoring Processes	Budget Monitoring Processes	Budget Monitoring Processes
Financial Planning	Financial Planning <a href="#">– in line with Cipfa’s FM Code Principles</a>	Financial Planning
MIJB Committee Structure	Moray Council Committee Structure	Health & Safety Committee
<a href="#">Infrastructure Programme Board</a>	Asset Management Group	Annual Accountability Review
Health and Safety Arrangements	<a href="#">Ministerial Strategic Group – Self Assessment May 2019</a>	Asset Management Group
Business Continuity Planning	<a href="#">Workforce and ICT Strategies</a>	Ministerial Strategic Group – Self Assessment May 2019
Ministerial Strategic Group – Self Assessment – May 2019		Grampian Clinical Strategy <a href="#">2016-2021</a>
<a href="#">Governance Framework</a>		<a href="#">Clinical Governance Committee</a>



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## GOVERNANCE PRINCIPLES

### Principle E

Developing the entity's capacity, including the capability of its leadership and the individuals within it.

### SOURCES OF ASSURANCE

MIJB	MORAY COUNCIL	NHS GRAMPIAN
Workforce Planning and Organisational <a href="#">Development Strategy</a>	Workforce Planning	Employee Induction Processes
Workforce Forum	Elected Member Induction / Development	Board Member Induction
MIJB Voting Member Briefings	Personal Development Plans <a href="#">– to be revisited</a>	Staff Partnership Representation
MIJB Development Sessions	Employee Development Team	Leadership Schemes
Board Member Induction	Moray Management Methods	<a href="#">Staff Governance Committee</a>
Employee Recognition Awards <a href="#">Ceremony (not held 2020)</a>	Employee Induction Processes	<a href="#">“ We Care” programme</a>
System Leadership Programme	Employee Review and Development Programme	
	Staff Leadership Forum	
	<a href="#">Learning Visits / Listening Meetings</a>	
	<a href="#">Best Value Action Plan developed</a>	



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GOVERNANCE PRINCIPLES		
<b>Principle F</b>		
<b>Managing risk and performance through robust internal control and strong public financial management.</b>		
SOURCES OF ASSURANCE		
MIJB	MORAY COUNCIL	NHS GRAMPIAN
Financial Regulations (March 2019)	Financial Regulations	Standing Financial Instructions
Risk Management Strategy and Risk Reporting	Risk Management Policy & Strategy	Budget Monitoring & Financial Planning
<a href="#">Governance Performance Framework</a>	Following the Public Pound – <a href="#">ALEO Funding</a>	Risk Management Framework & Reporting
Budget Monitoring & Financial Planning	Performance Management Framework	Audit Planning (Internal & External)
Production of Annual Accounts	Scheme of Delegation	Policy for the Prevention, Detection and Investigation of Suspected Fraud, Theft or Corruption
Audit Planning (Internal & External)	Section 95 Officer Appointment	Schedule of Reserved Decisions
<a href="#">Business Continuity &amp; Incident Response Plans</a>	Fraud, Theft, Bribery & Corruption Policy	Operational Scheme of Delegation
Performance Management Framework	Participation in National Fraud Initiative	Annual Report and Accounts (including annual governance statement)
Clinical & Care Governance Committee	Information Assurance Group	<a href="#">Performance Governance Committee</a>
Moray Performance Review (Chief Executive)	Budget Monitoring & Financial Planning	
Internal and External Audit Plans	Audit Planning (Internal & External)	
Integration Scheme (April 2018)	Procurement Regulations & Training	
<a href="#">Annual Governance Statement</a>	Business Continuity Plans – <a href="#">to be revisited post pandemic</a>	
<a href="#">Risk Policy (Sept 2020)</a>		



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GOVERNANCE PRINCIPLES		
<b>Principle G</b>		
<b>Implementing good practices in transparency, reporting and audit to deliver effective accountability.</b>		
<b>SOURCES OF ASSURANCE</b>		
MIJB	MORAY COUNCIL	NHS GRAMPIAN
Committee Reporting Framework	Committee Reporting Framework	Board sub-Committee Reporting Framework
Financial Reporting – Budget Monitoring	Financial Reporting – Budget Monitoring	Financial Reporting – Budget Monitoring
Production & Approval of Annual Budget	Production & Approval of Annual Budget	Production of Annual Report and Accounts
Production of Annual Accounts	Production of Annual Accounts	Audit Planning (Internal & External)
Audit Planning (Internal & External)	Audit Planning (Internal & External)	Assurance Framework
Consultation	Statutory Returns	Public Sector Reform Act disclosure
<a href="#">Ministerial Strategic Group Local Objectives</a>	Consultation	
<a href="#">Governance Framework</a>	<a href="#">Chief Social Work Officer Annual Report</a>	
	<a href="#">Scottish Public Services Ombudsman – Complaints Reporting and Responses</a>	

