



# Health & Social Care Moray

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8 November 2022

Humza Yousaf – BPA/MSP

Cabinet Secretary for Health and Social Care

Shona Robison - MSP

Cabinet Secretary for Social Justice, Housing and Local Government

Scottish Government – **by email:** [CabSecHSC@gov.scot](mailto:CabSecHSC@gov.scot)

Dear Humza Yousaf and Shona Robison, Cabinet Secretaries,

## **Re: Supporting our Health and Social Care System**

I am writing in response to your letter, dated 12 October 2022, to provide assurance that the Moray Health and Social Care Partnership are fully committed to minimising delayed discharges, planning for winter and responding to service pressures. The Integration Joint Board are well sighted on the challenges and the steps we have been taking to maintain flow in the wider system, and receive regular updates from officers.

The approach has been to consider the full range of service areas that can contribute to reducing and minimising people delayed in their transfer of care. Moray operates as a Portfolio with all health and care services managed within the remit of the Chief Officer, including community health and care and acute services at Dr Gray's Hospital. There is a dedicated delayed discharge action plan with programme support to ensure that we follow through on every action, and investment includes expanding ambulatory hospital care, and the continuation of our Discharge to Assess team.

Social care capacity to deliver care at home has been a particular challenge, and there are actions around expanding capacity within the teams that we have through a quality and efficiency lens. I report to each IJB meeting on unmet need, and our Clinical and Care Governance Committee continues to monitor this. We have a mix

of independent care providers and an in-house team, and we have carried out a commissioning exercise to stimulate the independent sector, and to share care between our in-house and independent providers where that creates a solution to a paucity of care in particular geographical areas.

The Moray Portfolio is part of the Grampian region, and we work very closely with our two HSCPs, three local authorities and NHS Grampian, with a recently formed Alliance to continue aligning our work and using our combined efforts to manage risk across the whole system.

I have **attached** our self-assessment against your ask in your letter. We are also key contributors to the NHS Grampian winter checklist, and will be taking our winter and surge plans for Moray to our November IJB meeting.

Kind regards.

Yours sincerely

A handwritten signature in black ink, appearing to read 'S Bokor-Ingram'.

**Simon Bokor-Ingram**  
**Chief Officer, Moray Portfolio**

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