

# REPORT TO: AUDIT AND SCRUTINY COMMITTEE ON 13 NOVEMBER 2019

## SUBJECT: LOCAL OUTCOMES IMPROVEMENT PLAN ANNUAL REPORT

# BY: DEPUTE CHIEF EXECUTIVE (EDUCATION, COMMUNITIES AND ORGANISATIONAL DEVELOPMENT)

## 1. REASON FOR REPORT

- 1.1 To inform the Committee of the progress made to the Partnership's first Local Outcomes Improvement Plan (LOIP) and to note the lessons learned.
- 1.2 This report is submitted to Committee in terms of Section III (I) (10) of the Council's Scheme of Administration relating to scrutinising the policies of the Council.

#### 2. <u>RECOMMENDATION</u>

- 2.1 It is recommended that the Committee consider and:
  - i) note the progress made on the Partnership's first Local Outcomes Improvement Plan; and
  - ii) note the lessons learned.

# 3. BACKGROUND

- 3.1 The Community Empowerment Act (2015) and associated guidance requires each Community Planning Partnership to produce a Local Outcomes Improvement Plan (LOIP). In summary, the intention behind this is to ensure that:
  - Communities are central to the process;
  - Effective collaboration and joint resourcing take place between the partners;
  - A sound evidence base is used to target areas of greatest needs;
  - A real and sustainable reduction in inequalities is achieved.
- 3.2 The LOIP is required to provide a targeted approach towards communities (both geographic and interest group based), specifically focussing on those

experiencing poorer outcomes. An overarching, cross cutting approach based on community participation and reducing equality is also required. In addition, plans are expected to develop partnership working that will genuinely add value and there must be appropriate governance arrangements that ensure constructive challenge, review and improvement.

- 3.3 The first LOIP for the Moray Partnership was approved by the Community Planning Board (CPB) on 13 February 2018 (para 5 of the Minute refers). Recognising that it was important to develop a sound understanding of the experience of communities, the plan was based on an extensive analysis and review of statistical and anecdotal information about the people and places in Moray. This led to the partnership identifying an over-arching vision and four priorities to make the most difference to the outcomes for the community.
- 3.4 It was recognised that as the first LOIP for Moray, the plan would be an evolving one, especially over the first 12 months. It was acknowledged that it would require to grow and develop in terms of depth and detail and to ensure that community perspective and influence were incorporated as more detailed implementation plans emerged. To aid this there has been community engagement and involvement, particularly in relation to the locality plans which have been developed in partnership with the community. The Community Engagement Group also developed a community engagement strategy to support engagement.
- 3.5 In November 2018, it was reported to the CPB that a number of challenges were being experienced in the development, implementation and monitoring of the LOIP project work. As a result, the CPB on 8 November 2018 agreed that:
  - i) the high level delivery plans set out in the LOIP will be accepted as the priority plans for the current year;
  - ii) for the 2018 LOIP, performance reporting will be based largely on a narrative assessment of progress with use of limited evidence based indicators and case studies to support this where they are available;
  - iii) the LOIP will be reviewed early in 2019 and the opportunity will be taken to ensure a sharp focus on improving outcomes where partnership adds value and to ensure robust measurable plans linked to those outcomes are developed during the review to enable effective performance management; and
  - iv) the commitment to partnership working is renewed and that partners will ensure appropriate priority and resourcing is provided for community planning to enable LOIP actions to be progressed timeously.
- 3.6 Taking account of the above, a summary has been prepared with input from partners to show the progress made in 2018/19 in relation to the overarching outcome and the four priority areas. This was considered by the Community Planning Board on 18 September 2019 and is attached as **Appendix 1**. It should be noted that there are a number of targets that are carried forward from Moray 2026: A Plan for the Future as agreed by the Board at their meeting on 13 February 2018 (Para 4 of the minute refers). Some of these are relevant to current priorities while others would benefit from review in taking the LOIP forward.

- 3.7 There are a number of indicators that have not been gathered as it has now been identified that they are not suitable due to data protection issues associated with reporting the information. These will be removed from future performance monitoring and alternatives identified where possible. The continued relevance of the related actions and outcomes will be picked up for review as the LOIP is revisited as proposed below.
- 3.8 In reviewing progress, it is acknowledged that the areas that the partnership have struggled with are the identification of specific measurable actions and outcomes and identifying indicators to measure these. However, the feedback on activities, actions, performance statistics and narrative reporting shows a significant level of activity and notable progress in a number of areas, including the development of two locality plans jointly with local communities.
- 3.9 In developing the LOIP further, the aim will be to answer the "so what" question. To develop the next iteration of the LOIP it is planned to hold workshop events to address the different layers of work: strategic direction and priorities (as a gateway); links to other plans and actions; how to specifically address gaps and ensure that the agenda set out in the LOIP is specific and measurable. These events would have targeted participants based on the required outcomes.

## 4. SUMMARY OF IMPLICATIONS

(a) Corporate Plan and 10 Year Plan (Local Outcomes Improvement Plan (LOIP))

This report provides an update on the progress of the LOIP.

(b) Policy and Legal There are no direct policy or legal issues arising from this report.

# (c) Financial implications

There are no direct financial issues arising from this report.

#### (d) **Risk Implications**

There are no direct risks arising from this report.

(e) Staffing Implications

There are no direct staffing implications arising from this report.

(f) Property

There are no direct property issues arising from this report.

#### (g) Equalities/Socio Economic Impact

There are no direct equality issues arising from this report.

#### (h) Consultations

This report has previously been considered by the Community Planning Board on 18 September 2019 and all partners contributed to the preparation of the update report to the Board. There have been no further consultations on the report.

## 5. <u>CONCLUSION</u>

- 5.1 There have been a number of challenges for partners in monitoring the implementation of the first Community Planning Partnership Local Outcomes Improvement Plan using a structured, performance measurement methodology. However, a review of actions undertaken, available statistics and narrative reporting as set out in Appendix 1 and in the more detailed document, Appendix 2, shows that there has been significant partnership activity to advance the agreed priorities.
- 5.2 In particular, the development of two locality plans with local communities and the launch of these has been a notable development.

Author of Report:	Denise Whitworth
Background Papers:	SPMAN-1108985784-128
	SPMAN-1108985784-129
Ref:	SPMAN-1108985784-127