

Programme

Phased approach, each phase will continue to be refined in an iterative way as the context develops:

Phase 1 – Emergency Response to First Peak – Activity: provision of critical services and organisational shift to do so – described in response reports to Cabinet

Phase 2 – Short term - June 2020 to December 2020 – Immediate post First Peak – response, business as usual and recovery all in parallel for a period - focus on most urgent activity needed locally/directed nationally and early outcomes to be delivered from this, building resilience and also beginning assessment of medium to long term actions

Activity:

1. Agree proposed vision/mission for Recovery and Renewal Plan
2. Agree proposed aims and guiding principles
3. Consider initial phased recovery of services per templates in light of these, but also considering what is still to come – future need must be clear
4. Develop understanding of covid policy and context at all levels inc nationally; gather intelligence on local impacts and learning: seek expert advice and support where required, consider potential responses – work done according to agreed work streams within agreed structure informed by national policy as it evolves
5. Determine priorities for local response guided by vision, principles and aims to create a high level programme from phase 2 to phase 4
6. Engage on 1,2, 4 and 5 – approach TBC in Communications and Engagement Strategy but early engagement crucial
7. Create detailed Action Plan for most urgent and highest/red priority recovery activity, referring back to core strategies and accompanying Service Plans to begin thinking on re-engineering these – create transitional/bridging service plans?
8. Begin early work on medium to long term action planning to be translated into new Service Plans
9. Review step 3 and organisational arrangements to deliver this phase and repeat for each phase – workforce; spatial etc
10. Begin implementation of phase 2 action plan

Phase 3 – Medium Term - January 2022- December 2023 – Moving to New Normal

Activity:

- Review phase 2 strategic premise as context moves – plans need to be agile

Strategic Framework for Recovery and Renewal Programme V 2 Revd 15.9.21

- Refresh/further develop Phase 2 impact analysis with focus on refining options and adding detail to Service Plans for medium term/amber priorities considering high level long term also
- Align phase 3 thinking with existing strategies to reengineer these as pace and change dictates

Phase 4 – Long Term – post 2023 - will be crafted in late phase 3 as context settles but should be guided by reengineered core strategies