Corporate Plan Outcome	Actions	Measures	General Duty being addressed	What are the key protected characteristics	Lead / (Timescales)	Evidence for link to General Duty and protected characteristics
Our people: Provide opportunities for people to the best they can be throughout their lives with a strong and sustained focus on those individuals and groups in our society who experience the most disadvantage and discrimination	1. Bullying    Educational    Services to    implement an anti-    bullying policy     Carry out annual    surveys in schools    to monitor    effectiveness of    anti-bullying    approach over next    4 years	Reduction in incidents reported	Eliminate discrimination, harassment and victimisation Advance equality of opportunity Foster good relations	Age, Disability, Gender Re- assignment, Pregnancy and Maternity Race, Religion or Belief, Sex, Sexual Orientation	Head of Education (Autumn 2021)  (March 2025)	Evidence shows that children with protected characteristics are more likely to be the subject of bullying behaviour.
Our people: Provide opportunities for people to the best they can be throughout their lives with a strong and sustained focus on those individuals and groups in our society who experience the most	2. Domestic Violence O Children and Families intervene at the earliest opportunity to minimise the impact of domestic abuse on children, young people and parents O Moray Council to liaise with Police	% of Children registered on the CPR as a result of Domestic Abuse	Eliminate discrimination, harassment and victimisation Advance equality of opportunity Foster good relations	Disability, Gender Re-assignment, Pregnancy and Maternity, Sex, Sexual Orientation	Interim Head of Children's Service (March 2023)  Head of Development	Whilst domestic violence tends to be directed at women, there is evidence that people with other protected characteristics such as disabled, trans and certain religious groups are at heightened risk.
disadvantage and discrimination	Scotland through the Moray Community Safety Hub to identify what				Services (March 2025)	

Corporate Plan Outcome	Actions	Measures	General Duty being addressed	What are the key protected characteristics	Lead / (Timescales)	Evidence for link to General Duty and protected characteristics
	lessons can be learned  o Liaise with Education to explore ways to support pupils who experience domestic violence				Head of Education (March 2025)	
	<ul> <li>Moray Licensing         Board to continue             promoting social             responsibility             among its license             holders     </li> </ul>				Head of G,S&P (March 2025)	
Our people: Provide opportunities for people to the best they can be throughout their lives with a strong and sustained	3. Housing  o Assess and respond to the housing needs of older people in partnership with IJB	30% of affordable houses continue to be delivered to amenity standard	Promote equality of opportunity	Age, Disability, Race	Head of Housing & Property (March 2022)	The Housing Needs and Demand Assessment 2017 identifies that the housing needs for groups protected on the grounds of age, disability and race
focus on those individuals and groups in our society who experience the most disadvantage and discrimination	<ul> <li>Increase supply of ambulant disabled housing - Local Housing Strategy (LHS)</li> <li>Adequate supply of appropriate housing for people</li> </ul>				(March 2024) (March 2024)	are not being adequately met.

Corporate Plan Outcome	Actions	Measures	General Duty being addressed	What are the key protected characteristics	Lead / (Timescales)	Evidence for link to General Duty and protected characteristics
	with learning disabilities (LHS)  Output  Gypsies / travellers have access to appropriate short and long terms accommodation to meet their needs (LHS)	Reduce number of unauthorised encampments  Reduce average length (days) of unauthorised encampments			(March 2024)	
Our future: Drive development to create a vibrant economy of the future	4. Inclusive Economic Growth Develop a collaborative approach to employability including approaches targeted at those furthest from the workplace Pursue the Cultural Quarter and other Moray Growth Deal projects led by the Council	Reduction in the gender pay gap  Increase in 16-29 year olds living and working in Moray (10-15 year programme) (EG&D SP)	Eliminate discrimination Promote equality of opportunity Foster good relations	Pregnancy and Maternity, Sex	Head of Development Services (March 2022)  Depute Chief Executive Economy, Environment and Finance	Evidence shows a lack of employment opportunities for younger women in Moray.
Creating a sustainable council – Developing workforce:	5. Ethnicity  o Examine workforce data to identify any ethnicity pay gap	Reduction in ethnicity pay gap	Eliminate discrimination, harassment and victimisation	Race	Head of HR & ICT (March 2025)	These outcomes have been proposed following the recommendations of the Scottish

## PROPOSED EQUALITY OUTCOMES 2021 - 2025

Corporate	Actions	Measures	General Duty	What are the key	Lead /	Evidence for link
Plan Outcome			being	protected	(Timescales)	to General Duty
			addressed	characteristics		and protected
						characteristics
Increased diversity in the workforce	<ul> <li>Examine workforce data for bias against ethnic minorities in job application process</li> </ul>		Advance equality of opportunity Foster good relations		(March 2025)	Government's Equality and Human Rights Committee's findings on ethnicity and employment which shows that for
	<ul> <li>Review and our assess our current practice against the Scottish Government recruitment toolkit to identify</li> </ul>				(March 2025)	some minority ethnic groups that attainment and pay gap is increasing.
	improvements in ourrecruitment practices				(March 2025)	
	o Engage with minority groups in Moray to identify policies, practices and procedures that lead to poorer outcomes for ethnic minorities				Head of G,S&P (March 2025)	
	o Moray Licensing Board to explore and mitigate the language barriers that exist for licence applicants whose first					

# PROPOSED EQUALITY OUTCOMES 2021 - 2025

Corporate	Actions	Measures	<b>General Duty</b>	What are the key	Lead /	<b>Evidence for link</b>
Plan Outcome			being	protected	(Timescales)	to General Duty
			addressed	characteristics		and protected
						characteristics
	language is not					
	English.					