SMART Objective	Measure of Success - (Evidence)	By Whom and When
Robust Quality Assurance Process in place	All PVG and statutory checks are done as	Service Manager, Team Manager
for Fostering Service	per policy.	The operations manual and specific guidance
		for process of review, with timescale address
	Reports are Quality Assured by Senior Social	this.
	Workers or the Team Manager.	
	Supervision is carried out regularly and is of	
	good quality.	Supervision and EDPR frameworks in place
	Review Meetings are held as per policy.	and working to measureable timescales.
Stakeholders' (children and young people in	Participation Strategy will be developed.	Team manager (Acting) will develop the
foster placements; Foster-carers; Young		strategy from and for consultation.
People who Foster; Placement Services staff	To be discussed at the Team Meeting.	
and childcare staff) views and feedback will		
be gathered on a structured basis to evaluate	Consultation with stakeholders – meetings	
and develop service.	throughout January	
	Final version of the strategy will be tabled at	End of March 2020
	the Practice Governance Board (PGB)	Final to be produced by April 2020
Have a current Operations Manual containing	Draft Operations Manual will be produced.	Team Manager
all relevant policies and procedures related to		End January 2020
the Fostering Service.	Consult - mid to end February 2020.	
		Take to team meeting. End February.
	Following consultation – final draft of	
	Operations Manual to be presented to	Team Manager table at PGB March 2020
Frankright and Organizing Organizi	Practice Governance Board (PGB)	Final - by end of March 2020
Foster carers and Supervising Social Workers will feel confident in using new	Current supervision format will be used until end of February 2020.	Team manager and senior social workers Until end February 2020 – all Supervising
Portfolio system.	end of February 2020.	Social Workers
	Work with Foster-carers, to develop their	
	knowledge of reflective practice and	December 2019 -> review end of March 2020
	familiarise themselves with the new portfolio.	
	Documents to be used reviewed end of	

SERVICE IMPROVEMENT PLAN – FOSTERING SERVICE

	March.	
	Amend portfolio based on suggestions. Meet with foster carers early Jan to discuss their views.	January 2020.
	Introduce new Portfolio system. Feedback at monthly Team Meetings.	Beginning of March 2020 Review during 2020.
Review of Foster-carer Handbook	Social workers/ foster carers	All team managers March 2020
Improved working relationships between Placement Services and Childcare Teams	Address this need at PGB. Focus on establishing clarity of role / remit and communication to assess and meet child's needs.	Service manager and team managers By end January 2020 January – April 2020
	Ensure the agendas at meetings reflect the business of the various teams that constitute the service.	Ongoing throughout 2020
All foster-care placements will have a Safer Caring plan in place which is regularly reviewed.	All carers to have a safer caring plan. All children to have a safer caring specific plan.	All team members March 2020 March 2020
	Address any support needs staff / foster carers may have in joint session. Quarterly planning meetings between Placement Services and Childcare Teams to update the safer caring plans for carers.	Staff to look at what training is needed both for them and for the foster carer cohort.
		PGG Feb 2020
Develop a Short-break scheme which meets the needs of the children and young people who require it.	Produce the recruitment policy for the SBS – Short Life Working Group to be convened. Linking in with new safer caring framework	Team Manager End of April 2020
Panel Advisor	Panel Advisor confirmed in short and medium term.	Service Manager Corporate Parenting Manager – Jan with

Explore longer term arrangement. review September 2020.		
	Explore longer term arrangement	review Centember 2020