

Key

	Completed	11
	Progress ongoing	33
	No progress or facing problems in delivery	8
	Progress stalled, on hold, or dependent on external factors	5
		57

Leadership, Governance & Policy					
Procurement					
	Action	Outcome measures	Completion Target	Update Oct-21	Next Steps
1	Review of standard (weighted) sustainability tender question To create a wide suite of non-cash benefits categorisation to include the detail sustainable topics. Outcome: All relevant tenders include the standard question, resultant contract impact statements to include the non-cash benefit categorisation.	To allow consideration during tender evaluation of the contractors approach to sustainability. To record the outcome as a procurement non cash benefit. To have the ability to report on the sustainable outcomes (as a categorisation)	Complete	This was reviewed and a standard weighted question is being used in all tenders going forward (typically 5% weighting)	Climate Change Team to assist in monitoring and progressing sustainable outcomes
2	Review and develop further the sustainable procurement section of the Annual Procurement Strategy Outcome: To ensure that goods and services are procured responsibly, with due consideration to ethical, carbon and sustainable factors, including through the supply chain and sub-contractors	Policy approved and adopted	Complete	Strategy is approved and published on Interchange/Council website	Climate Change Team to assist in monitoring and progressing sustainable outcomes
3	To further develop Sustainable Procurement guidance (and training module) and embed within the Council's tender process to reflect priorities and actions of the Climate Change Strategy Outcome: To support and inform departmental lead officers through the new process Improvement of sustainability aspects and responses within tender process	Greater awareness of the various sustainable issues Increase in the number of sustainable measures noted and incorporated in tender submissions	Complete	Sustainability and Community Benefits are covered in the Procurement Training modules. Sessions have been restarted via TEAMS in May 21 and will be planned quarterly ongoing.	Modules can be reviewed for further updates as appropriate Climate Change Team to assist in monitoring

4	Carry out Sustainability Prioritisation exercise during current round of Dept Proc Action Plan process, undertake analysis and subsequently roll-out to departmental officers to complete. Outcome: Provision of appropriate sustainability priorities to services/teams for on-going integration into procurement activity.	Increase in Services specifying carbon and sustainability criteria in specifications and tenders	Mar-21	The DPAP process was abbreviated this year due to COVID and obtaining feedback in general was difficult so the tool was not used. Roll out to departmental officers to complete would need further consideration and may be challenging.	Climate Change Team to assist in progressing
5	Develop carbon assessment tool and report on performance in relation to the procurement of goods and services Outcome: Services able to efficiently monitor and report carbon impact associated with procurement of goods and services	% of appropriate procured goods and services assessed for carbon impact	Apr 2025 and ongoing	Early suggestions were to potentially use SIC codes or CPV codes? Needs further investigation	Progression dependent upon external factors, such as legislation for carbon metrics, software development, etc Climate Change Team progressing carbon budgeting process for Moray Growth Deal which may allow similar methodology to be used here.

Climate Change Team

	Action	Outcome measures	Completion Target	Update Oct-21	Next Steps
6	Investigate the implications of introducing carbon budgets Outcome: Carbon emissions by Services are managed and monitored from a financial model of scrutiny? Reduction of emissions would be phased in line with CCS targets	Carbon budgets allocated to Services	Mar-22	Climate Change Team progressing carbon budgeting process for Moray Growth Deal.	Progression involves internal expertise and external factors, such as legislation for carbon metrics, software development, etc
7	Develop detailed targets, costings, milestones, reporting and KPIs for all actions. Assess and define baseline position with respect to carbon emissions Outcome: Fully developed and costed Climate Change Strategy action plan	Definition of route-map to net zero carbon emissions by 2030	Mar-21	Tenders progressing for strategies in hydrogen, fleet vehicles, property.	Climate Change Team to progress and results to be incorporated into phase 2 plan.
8	Apply zero and low carbon objectives as a factor in all investment decisions in relation to budgets and the Capital Plan Outcome: Carbon impact is a key component of all investment decisions and has been considered as a factor within the Capital Plan. Whole Life Costing applied as part of design development process and project appraisals.	No of investment decisions incorporating carbon factors. No and type of resultant mitigating actions % of projects evaluated using WLC	Ongoing to 2030	Methodology not yet developed. However it will be a factor for LEIP bids eg Bilbohill,	Climate Change Team to progress.

9	Work with our partners, including the Scottish Government, to source and focus specific funding, measures and resources to support the Climate Change Strategy at local level. Outcome: Increased external funding for Climate Change projects and initiatives.	No of projects that benefit from funding Value of funding leveraged	Ongoing to 2030	Current examples of recent external green funding include bus revolution.	Climate Change Team to progress funding and build into plans for the future.
10	Work with all Council Service Areas and key partners including the Scottish Government to improve the integrity of our emissions data and reporting mechanisms. Outcome: Comprehensive, accurate data and reporting system in place	Corporate emissions publicly reported	Ongoing to 2030	Gathering in data for current SSN Scottish Government report	Climate Change Team to progress
11	Embed the targets, aims and aspirations of the Climate Change Strategy within Moray Council's Corporate Plan Outcome: Incorporation of Climate Change priorities and actions within relevant plans	Priorities and actions incorporated	Complete		Climate Change action plan set to be reviewed in 2022 and route map created
12	Ensure the Climate Change Strategy and associated Action Plan are living documents and remain fresh and valid until 2030. Outcome: CCS reviewed after 12 months, and subsequently every 3 years. Action Plan reviewed Annually	Reviews undertaken in line with defined schedule	Ongoing to 2030		Climate Change action plan set to be reviewed in Q1 2022 and route map created
13	Include a Climate Change and Biodiversity assessment as part of all committee papers Outcome: Relevant council decisions are made with reference to Carbon and Biodiversity implications	Carbon & Biodiversity assessment in place	Oct-20 to 2030	Investigation carried out into similar practices in other Councils. Further progress slowed until Climate Change team put in place.	Climate Change Team to progress carbon and biodiversity assessments by December 2021
14	Introduce consideration of carbon implications in staff related policies and training Outcome: Mainstream consideration of carbon implications in all future activity	Review of relevant policies and training requirements	Mar-20	Communications exercise required to disseminate. Postponed till Climate Change team put in place.	Priority for new climate change team in creating a climate change communications plan. Investigate
15	Undertake promotional staff campaign. Provide Climate Change awareness training as part of staff induction process. Develop e-learning module on reducing your carbon footprint, for all Council employees; explore options to make this available to community / third sector organisations, via the wider e-learning platform. Outcome: Improved employee awareness and understanding	Number and range of communication and engagement activities Staff awareness levels through pulse surveys	Mar-21	Postponed till Climate Change team put in place.	Priority for new climate change team in creating a climate change communications plan. Liaise with current employee engagement activity/calendar and corporate

16	Establish network of staff climate change champions Outcome: Ongoing promotion of climate change and energy efficiency to encourage colleagues to adopt improved habits at work and home.	E-module developed and included in corporate e-induction	Mar-21	Postponed till Climate Change team put in place.	Priority for new climate change team in creating a climate change communications plan
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Communication, Training & Awareness

Climate Change Team					
	Action	Outcome measures	Completion Target	Update Oct-21	Next Steps
17	Develop a Communications Strategy for the Climate Change Strategy to consult, raise awareness, communicate and engage with staff, people, businesses and organisations across Moray Outcome: Effective Communications Strategy in place. Reduced Carbon emissions in Moray	No of households and businesses who engage with Communication Strategy.	Ongoing to 2030	Progress slow till Climate Change team put in place	Priority for new climate change team
18	Support and help to promote national campaigns, including the Scottish Government's 'Greener Scotland' campaign, to consider the carbon footprint of our everyday lifestyle and behaviour choices. Outcome: Increased awareness and engagement of Climate Change issues	Improved results in Moray-wide emissions as calculated by BEIS	Ongoing to 2030	Progress slow till Climate Change team put in place	Part of creating a climate change communications plan
19	Establish effective governance for Climate Change priorities in partnership with the CPP, including public, private and community organisations, and implement a system for monitoring and reporting progress. Seek to embed CCS priorities within the Local Outcome Improvement Plan Outcome: CPP supportive of CCS with appropriate leadership in place and engagement with a wide range of stakeholders. Monitoring and reporting system in place	CCS included within LOIP as a priority	Apr-22	Climate change is now a standing item on the agenda for discussion at both CPOG & CPP. The focus of the LOIP around inequalities does not necessarily create the opportunity to embed CCS priorities into the LOIP, instead actions and interventions within the LOIP to consider climate change in the way they are delivered	Climate Change Team to investigate reporting and monitoring of results in area-wide emissions as calculated by BEIS

23	Moray Council will work closely with schools, local colleges and universities to build the skills and capacity for a greener economy, including a focus on new low carbon technologies and the circular economy, ensuring the provision of green apprenticeships and other opportunities. Outcome: Increased provision of relevant skills and knowledge	No of college, university courses with a green economy focus, development of awareness, knowledge and skills within our schools	Ongoing to 2030	Initial discussions with newly appointed Community Wealth Building Officer	Climate Change Team to progress with Community Wealth Building Team
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Education

	Action	Outcome measures	Completion Target	Update Oct-21	Next Steps
21	Early learning and childcare settings and schools will be supported to engage with pupils, parents/carers and their local community on the climate emergency and the actions which can be taken to tackle it, ensuring that all early learning and childcare settings and schools are aware of and engage with the Climate Change strategy. Outcome: Increased awareness of Climate issues	No of training/CPD sessions delivered to staff	Ongoing	3 CPD sessions delivered to 40 members of staff	Climate change team to support the establishment of networking opportunities for teachers and pupils to progress climate change work
22	Increase opportunities for Learning for Sustainability within the curriculum for children and young people. Managers of early learning and childcare settings and head teachers of schools will ensure that children and young people have their entitlement to learning for sustainability education, delivered through curriculum for excellence's four contexts of learning. Outcome: All early years settings and schools have Learning for Sustainability (LfS) within their curriculum	No of early years settings/schools with Learning for Sustainability (LfS) in their curriculum	Rolling programme to 2025		Climate change team to support the establishment of networking opportunities for teachers and pupils to progress climate change work

Energy, Buildings & Digital Connectivity

Climate Change Team

	Action	Outcome measures	Completion Target	Update Oct-21	Next Steps
24	Participate in the Scottish Government's Local Heat and Energy Efficiency Strategy (LHEES) pilot and prepare for the introduction of a statutory framework for LHEES in Moray Outcome: Delivery of output report Development and deployment of Statutory framework	Accepted recommendations incorporated into on-going considerations. Moray Council meets Statutory obligations	Report March 21 and ongoing		SG legislation required
25	Engage with local communities to facilitate information provision and discussion for local renewable energy schemes / Community Energy Schemes with local benefits, following on from LHEES pilot Outcome: Increase in provision of advice and engagement with community	Increase in number of renewable and community energy schemes	Ongoing to 2030	Engagement with TsiMoray, CPP, Moray Climate Assembly, Environmental Social Enterprise Network.	Continue to work with Moray Climate Assembly

Housing & Property Services

	Action	Outcome measures	Completion Target	Update Oct-21	Next Steps
26	Aim to convert all fossil-fuel based building heating systems to low or zero carbon alternatives Outcome: All Council buildings are net zero carbon	Building SAP Ratings; % of carbon neutral council buildings	15% conversion annually from 2021/22 for 8 years	Tender for strategy to decarbonise Moray Council Property in progress	Cost of achieving target far in excess of Council budgets, significant external resources required. Technology development and roll-out identified as a critical factor. Integration with Scotland's Schools for the Future programme
27	Increase building user awareness of ways of reducing energy use and saving utility costs. This includes tenants and Council staff Outcome: Energy is used efficiently in Council buildings.	Reduced utility energy consumptions by 10%, and maintain improved levels	Mar 2021 and ongoing performance retention		Climate Change team to help with behaviour change /communications
28	Aim to achieve zero carbon standards in all new buildings, including housing and schools Outcome: All new buildings meet net zero carbon standards	% of new buildings that are net zero carbon standard	Ongoing and applicable to all new buildings constructed	Tender for strategy to decarbonise Moray Council Property in progress	External resources may be required to achieve standard. Technology development and roll-out identified as a critical factor Integration with Scotland's Schools for the Future programme

29	Council to develop and adopt design standard for sustainable construction and maintenance. Outcome: New buildings incorporate standards.	% of sustainable material used	Standard in place by Mar 2021 and applied forthwith.	The Scottish Government have published a sustainable standard for public buildings	An assessment of the implications of adopting the voluntary standard to be carried out
30	Achieve Energy Efficiency Standard for Social Housing (EESH) for all Council houses. Outcome: All Council houses are carbon neutral	% of Council houses that are carbon neutral. % of Council houses achieving EPC Band B (Energy Efficiency rating), or are as energy efficient as practically possible.	EESH1 Dec 2020 EESH2 2030	Tender for strategy to decarbonise Moray Council Property in progress	Substantial investment in renewable energy systems. External resources required to achieve ambition. EESH2 programme to be identified by March 2021.
31	Improve the energy efficiency of private sector housing in Moray by delivering the Home Energy Efficiency Programme for Scotland (HEEPS) Outcome: Reduce carbon emission from private sector housing	SHCS - % of private sector dwellings with SAP B or C.	Ongoing to 2030	HEEPS programme dependant on continued provision of Scottish Government funding.	Role of Climate Change team to help with communications
32	Investigate, develop and install renewable energy generation projects on Council buildings and land. Outcome: Increased renewable energy generation	Capacity (kW) of energy generation installed	Ongoing until 2030; Council assets to be reviewed by March 2021	Tender for strategy to decarbonise Moray Council Property in progress	Subject to project appraisal and technical feasibility All projects would be subject to business case approval with a defined ROI. Investigate possible project at Nether Dallachy with Crown Estate

ICT / HR / Housing & Property Services

	Action	Outcome measures	Completion Target	Update Oct-21	Next Steps
33	Increase use of virtual environment to reduce server network and consequent electricity consumption By default operate PCs and related equipment in the most energy efficient mode, e.g. auto switch off Outcome: Rationalised server provision All PCs operated under optimum energy efficiency settings	Reduced number and/or use of servers Increased use of virtual environment Reduced electrical consumption	Incorporate into ICT Digital Strategy - draft by 2023	No progress to report	Phased approach within overall strategy as linked with current contractual commitments and capacity of infrastructure to adapt
34	Investigate and promote on-line working Increase Flexible / Mobile working opportunities beyond current staff. Provide a council-wide digital collaboration tool to allow quick and easy contact between colleagues, which does not rely on attending meetings, e.g. Skype	Reduction in office space. Reduction in officer travel time and costs. Increase in flexible working arrangements Increased use of digital technology for meetings,	Mar-22	On-line and flexible working increased as part of response to covid. Prior to then there would only have been around 40 people working from home at any time.	Continue to progress as offices open up after covid

	Outcome: Office space reduced Flexible working the 'norm'	communication and collaboration			
35	Development of shared co-location facilities for all community areas (e.g. business, volunteers, leisure) Outcome: Move to more energy efficient buildings, and more efficient use of technology and workspace	Reduction in single use accommodation Increase number of co-located partnership arrangements	Ongoing	Relevant to safe return after covid and flexible working group. Dependent on multiple factors. Office, depot and stores reviews all look at partnerships and climate change issues.	Longer term strategic partnership approach required, links with community hub work. Reliant on partner engagement. Heavily dependent upon other strategic factors, e.g. schools, offices, external partners, etc. Will be evaluated on a case by case basis Not definable, dependent upon number of schemes and scope of works

Waste

Catering

	Action	Outcome measures	Completion Target	Update Oct-21	Next Steps
20	Make school meals more sustainable with a reduced carbon impact. Develop and promote more vegetarian options, e.g. 'meat free' days and vegan options Outcome: Increase in the use of locally sourced food and produce. Increase in the provision of vegetarian and vegan options available.	Percentage of food and produce sourced locally Percentage of meal options offered that are vegetarian or vegan	Completed	Nursery – full vegetarian menu and one meat free day a week. Primary - one meat free day a week and 37 out of 68 dishes are vegetarian or vegan. Secondary – one meat free day a week on the main meal counter. Local suppliers used for meat, veg and dairy.	Food waste difficult to monitor. Climate Change Team to assist schools/pupils in monitoring and progressing sustainable outcomes
37	Improve sustainability and recycling in schools including reduction / elimination of single use plastic packaging, a greater selection of recyclable materials across school catering services, improved recycling & food composting facilities in schools Outcome: Increase in recycling and composting rates, decrease in use of single use plastics	Percentage of waste recycled in schools, percentage of food waste composted, reduction in use of single use plastics	Ongoing	Swapped all our disposables to vegeware which is compostable	Alternatives to products like clingfilm difficult to source. Climate Change Team to assist in sourcing and progressing

Waste & Recycling

	Action	Outcome measures	Completion Target	Update Oct-21	Next Steps
36	Continue to encourage a reduction of waste arising's (top of waste hierarchy) and thereafter increase recycling rates. Outcome: Reduction of waste landfilled through diversion to recycling and energy recovery	95% diversion from landfill by 2023	Aug-22	Energy from Waste Plant to be completed by August 2022 Application for a re-use hub being drawn up.	Role for Climate Change Team to assist with promotional projects etc

Land Use, Biodiversity & Adaptation

Strategic Planning

	Action	Outcome measures	Completion Target	Update Oct-21	Next Steps
38	Develop integrated land use spatial framework for Moray identifying opportunities for food production, renewable energy and woodland planting (currently these are done individually) Outcome: Increase renewable energy generation, increase area of woodland cover and safeguard prime agricultural land	Current woodland cover v potential and current RE generation and current area of prime agricultural	Ongoing	Indicative Regional Spatial Strategy (RSS) pilot completed	Full RSS to be developed when new regulations/ guidance is published (NPF4). Aim should be safeguarding prime agri land, opportunities for renewable energy, woodland expansion, and peat restoration.
39	Promote sustainable urban drainage systems incorporating blue and green networks in all new developments Outcome: Increase biodiversity of new development and promote natural flood management	Number of developments compliant with policy on this issue	Complete	Ongoing, LDP policy. Details in LDP annual Monitoring Report	Climate Change Team to assist in identifying additional opportunities
40	Safeguard existing woodlands and promote additional planting in all new developments Outcome: Increase in woodland cover in Moray.	Area of woodland "lost" to development.	Complete	Ongoing, LDP policy. Details in LDP annual Monitoring Report	Climate Change Team to assist in identifying additional opportunities
41	Promote use of brownfield sites over greenfield because less carbon used in reusing an existing building Outcome: Reduction in number of vacant properties and vacant/ derelict sites	Reduction in number of vacant properties and vacant/ derelict sites	Ongoing	Ongoing, LDP policy, Moray Growth Deal Housing Mix project and SHIP.	LDP annual report. Report on vacant and derelict land to go to committee in Q1 2022.
42	Prepare programme of carbon free / carbon reduction Town Centre Masterplans Outcome: Reduce carbon impacts in town centres	Vacant and derelict land brought into use, renewable energy projects, greening of town centre	Ongoing	Draft Elgin TC MP to P&RS Committee April 2020	Elgin final Masterplan to Committee in November. Programme thereafter to be developed
43	Work collaboratively with developers on programme of carbon reduction/ carbon free Masterplans Outcome: Sustainable development that mitigates climate impacts	Number of masterplans accounting for carbon (this outcome measure needs to be reconsidered)	Programme to be developed.		New regulations/ guidance to be published (NPF4) with net zero for future Master planning. Build into MGD
44	Safeguard and enhance biodiversity resources, promote planting for pollination. Additional guidance for developers, including multi benefit greenspaces- where drainage, biodiversity, play facilities etc are all incorporated.	Hectares of new greenspace created. Number of proposals scoring green for biodiversity in Quality Auditing.	Complete	Guidance approved earlier this year. New measure required on species and habitats	Development of LDP 2025 should engage with Local Records Centre to identify habitats and species of concern. LDP evidence report could identify areas.

	Outcome: Enhance biodiversity in new developments and protect and enhance existing greenspaces and create new multibenefit spaces	(These outcome measures needs to be reconsidered)		However, biodiversity projects needs to be monitored.	
45	Include policy on coastal change in Local Development Plan Outcome: Reduce risk for coastal future developments	Number of applications complying with policy	Complete	LDP2020 adopted July 2021, but new measure required around coastal change/ coastal flooding	Monitor and assist in progress
46	Prepare additional guidance on sustainable design and construction and seek to have policy incorporated into NPF4 and Building Standards and introduce a Planning Condition for developers to report on their actions taken to reduce the carbon emissions from the build and from the completed development. Outcome: Reduce the carbon impact of development	Legislation and Policy reflect the need for improved	Ongoing	Policy criteria added into Policy DP1 of LDP2020 by Scottish Government, however, planning authorities await detailed guidance being provided by the SG.	Amend action and monitor.
47	Review land use designations to consider climate change implications and encouraging lifestyle changes. Outcome: Reduced carbon impacts from daily living	Land use changes to reflect town and transport masterplans and strategies for low carbon	Ongoing and integrate into Masterplans and next LDP as required.		Key issue for LDP2025, Evidence Report begins in 2022.
48	Ensure new developments make provisions for Electric Vehicle Charging facilities, including communal charging facilities where no on-plot parking is available Outcome: There are no barriers to the ownership/use of electric vehicles by residents of new developments.	Numbers of Electric Vehicles owned by residents.	Ongoing	Additional guidance approved, policy being delivered.	Climate Change Team to assist in monitoring and progressing sustainable outcomes
49	Ensure all new developments make provisions for Cycle Parking, including secure cycle parking for flats and properties with no gardens. Outcome: There are no barriers to the ownership/use of cycles.	Increased levels of cycle ownership and use.	Ongoing	Policy in LDP 2020	Climate Change Team to assist in monitoring and progressing sustainable outcomes

Transport

Transportation and Roads

	Action	Outcome measures	Completion Target	Update Oct-21	Next Steps
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50	Develop Strategy and Guidance for provision of Public Electric Vehicle Charging facilities in Moray and implement as funding becomes available. Outcome: Access is available to public EV charging facilities in all settlements across Moray	Number and Type of public EV chargers.	Ongoing	EV Charging Strategy being progressed as part of decarbonisation strategy	External Funding required to progress infrastructure provision. Not linked to council capital budgets, any and all projects would be externally funded
51	Develop and promote Travel Plans for Moray Council, Major Employers and Schools Outcome: Increased numbers of people travelling by foot, cycle, public transport and car sharing for their journey to work.	Staff Surveys on Travel Behaviour. Moray Council Travel Plan developed Number of schools with Travel Plans implemented. Number of businesses with Travel Plans implemented.	Moray Council Travel Plan - 20/21 School Travel Plans - 2025 Business Travel Plans - ongoing	Moray Council Travel Plan completed including staff survey comparing before and after covid. School travel and business travel plans stalled due to covid	Role for Climate Change team to assist in determining carbon implications of Moray Council Travel Plan and help progress low carbon action as part of the return from covid/flexible working etc.
52	Promotion of travel behaviour change through targeted programmes, including Active Travel infrastructure measures from the Active Travel Strategy and website information provision Outcome: Increased numbers of people travelling by foot, cycle, public transport and car sharing and/or reducing the numbers of journeys made by private fossil fuelled vehicles. Information available for residents, employers and visitors to Moray to assist in making low carbon travel choices.	Mode of transport survey information. Quantity of new active travel infrastructure provided Number of website 'hits'	Ongoing	Active travel strategy being updated. Subgroup appointed and taking issues forward.	
53	Complete Switched on Towns and Cities feasibility study for Elgin and implement outcomes. Outcome: Provision of Evidence to assist with applications for grant funding for EV charging infrastructure	Increased amount of funding received.	Complete	Report completed into feasibility of street charging in locations in Elgin & Lossiemouth.	Report being incorporated into decarbonisation strategy.
54	Aim to displace fossil fuelled vehicles and plant with ULEV options Outcome: Aim to have 70% of our vehicle and plant fleet converted	Fossil fuel consumption reduced by 60% by 2030. 70% of fleet transferred to ULEV by 2030.	2030, subject to detailed appraisal	Moray Council operates 28 electric vehicles (up from 11 in 2019). This is out of a fleet of 520 registered vehicles (from cars, to refuse collection vehicles to artic trucks). Tender for strategy to decarbonise Moray	HGV vehicles and large plant have a life of 10 years replacement. Replacement rate needs to gather pace. Timescales (i.e. going beyond 2030), technology development and policy direction will have a major influence. Being selective on which types of vehicles to replace and when would also have a significant impact

				Council vehicles in progress	
55	Continue to purchase vehicles with anti idling technology and provide managers with idling reports from the vehicle monitoring system. Outcome: Reduction in fuel consumption and carbon output	Fossil fuel reduction of 20% by 2022, with additional 10% annually 2030.	2020 through to 2030	Fuel consumption of remaining fossil fuel vehicles are monitored and reported to operational managers.	
56	Support our Legal Section with the promotion of ULEV Taxis Outcome: Provision of technical support	Fully ULEV taxi fleet in Moray	2030	No progress	Determine the best way forward for this action
57	Active Travel to School campaign and promotion, including parking management around schools, and supporting modal shift from vehicles to active travel wherever feasible Outcome: Increase in Active Travel to school activity	No of pupils using active travel	Ongoing	Progress slowed due to covid.	New travel plans being progressed with some schools in partnership with Living Streets – active travel charity.

Key

	Completed
	Progress ongoing
	No progress or facing problems in delivery
	Progress stalled, on hold, or dependent on external factors