



REPORT TO: MORAY INTEGRATION JOINT BOARD ON 28 SEPTEMBER 2023

SUBJECT: KEITH (AND EAST) LOCALITY PROJECT

BY: PRIMARY CARE DEVELOPMENT MANAGER

1. REASON FOR REPORT

1.1. To inform the Board of progress regarding the current Keith (and east) Locality Project position.

2. RECOMMENDATION

2.1 It is recommended that the Moray Integration Joint Board (MIJB) consider and note the current position regarding to the Keith (and east) Locality Project and the further gateways that the project will need to move through.

3. BACKGROUND

3.1 The Keith (and East) Project was set up in 2016, and in February 2019 received agreement from NHS Grampian to develop an Initial Agreement (IA). An IA is a compulsory document required for all capital investment projects in Scotland, which is the classified category for the Keith (and East) Locality Project.

3.2 Project work developed in earnest but had to pause at the beginning of the covid pandemic to allow staff to focus on delivery of critical services.

3.3 The pandemic transformed both national and local perspectives concerning patient care, with an outcome of needing to ensure that robust plans were in place to deal with future surge and demand on our services; to provide better outcomes for patients and the needs of our vulnerable populations; and that services should be delivered in, or as close to patients' homes. These outcomes have been incorporated into the IA.

3.4 Project work recommenced in March 2022 following the commissioning of Buchan Associates to support Health and Social Care Moray (HSCM) through the capital investment process.

- 3.5 The main purpose of the IA was to confirm the need for investment in primary and community care services in Speyside, and in Keith in particular.
- 3.6 The work on the IA was briefly paused between May and July 2022 to allow a review to be undertaken regarding the use of “Health and Care beds across Moray” and to explore potential future scenarios of providing these care services.
- 3.7 The scope of the bed review included community hospitals across Moray, as well as the use of beds within Dr Gray’s Hospital, Elgin, and the provision of bedded care in care homes, augmented care units and sheltered housing across Moray. This information is being used to support the strategic service review of the future bed base requirements and configuration for Dr Gray’s.
- 3.8 A review of the bed base is underway in Aberdeen Royal Infirmary, and will extend in a second phase to Dr Gray’s Hospital, taking account of the Moray provision.
- 3.9 Dependent on the outcome of this strategic review, recommendations may be made proposing modifications to the number and distribution of community hospital beds across Moray. As a consequence, it may be possible that a bedded care service needs to be added to the service solution as part of the Keith Health and Care Hub proposal being taken forward. At this time, no bedded care services have been included in the IA for Keith (and East) locality project.
- 3.10 The IA also demonstrates how the need to facilitate the full implementation of the PCIP (Primary Care Improvement Plan), combined with other key drivers, are compelling HSCM and NHS Grampian to undertake more service planning and investment in primary care facilities.

4. KEY MATTERS RELEVANT TO RECOMMENDATION

- 4.1. Project work has been progressed and the IA is now complete, as far as it can be at this time. Two sections have yet to be concluded. These are the environment and financial sections. These will be finalised as and when the project progresses as part of NHS Grampian Investment program.
- 4.2. NHS Grampian’s investment needs at the present time exceeds the available resources, and in alignment with the Scottish Government, NHS Grampian are currently scrutinising priorities based on a system wide service delivery plan, with a view to re-prioritise investment requirements.
- 4.3. We await an update from NHS Grampian as they “re-set” their infrastructure investment planning process. It is hoped that this work will start soon through initial engagement with each Portfolio. HSCM will lead aspects of this and be part of the decision on the prioritisation of our requirements.
- 4.4. NHS Grampian have advised that a new Health and Care facility for Keith remains part of their planning process.
- 4.5. It must be noted that funding for this project has not yet been identified. Agreement to proceed with the IA was taken at risk, which NHS Grampian agreed when the project was first approved, back in 2019.

- 4.6. Both HSCM Primary Care alongside NHS Grampian will continue to support Keith Health Centre in the intervening time with managing their infrastructure.

5. **SUMMARY OF IMPLICATIONS**

(a) **Corporate Plan and 10 Year Plan (Local Outcomes Improvement Plan (LOIP)) and Moray Integration Joint Board Strategic Plan “Partners in Care 2022 – 2032”**

The policy and approach set out in this report is consistent with the ambitions of the MIJB Strategic Plan. This locality approach is also consistent with the ambitions of the Moray Council Corporate Plan and the Moray Community Planning Partnership LOIP.

(b) **Policy and Legal**

A number of policy and legal implications require to be considered.

(c) **Financial implications**

Financial implications relating to building leases, potential construction and/or refurbishment costs, resourcing and staffing costs.

(d) **Risk Implications and Mitigation**

Risks and mitigating factors are outlined within the report.

(e) **Staffing Implications**

There are implications on staffing provision and on staff health and wellbeing.

(f) **Property**

Implications relating to the Keith Health Centre premises located in Keith.

(g) **Equalities/Socio Economic Impact**

None arising directly from this report. But likely dependent on whether or not a capital investment project develops.

(h) **Climate Change and Biodiversity Impacts**

None arising directly from this report, but likely dependent on whether or not a capital investment project develops. If this is the case, this will be factored into future works and reports.

(i) **Directions**

None arising directly from this report.

(j) **Consultations**

Head of Service and Deputy Chief Officer, HSCM
Chief Officer, HSCM and Moray Portfolio Lead
Locality Manager, HSCM
Dr Gray’s Hospital General Manager
Project Director, NHS Grampian
Democratic Services Manager, Moray Council.

6. CONCLUSION

6.1. The MIJB are asked to consider and note the contents of this report

Author of Report: Rosemary Reeve, Interim Primary Care Development Manager

Background Papers: Draft Initial Agreement (IA)

Ref: