



REPORT TO: MORAY INTEGRATION JOINT BOARD AUDIT, PERFORMANCE AND RISK COMMITTEE ON 29 FEBRUARY 2024

SUBJECT: FINANCIAL STRATEGIC RISK REGISTER – JANUARY 2024

BY: CHIEF OFFICER

1. REASON FOR REPORT

1.1 To provide Committee with an overview of the increase to the strategic financial risks, along with a summary of actions which are in place to mitigate those risks, updated January 2024.

2. RECOMMENDATION

2.1 It is recommended that Committee agrees to:

- i) consider and note the updated Financial Strategic Risk Register included in APPENDIX 1;**
- ii) consider the draft format of the new Strategic Risk Register; and**
- iii) note that, as agreed, any significant changes to the register outwith the reporting cycle would be presented at the first opportunity.**

3. BACKGROUND

3.1 The strategic risk register is reviewed regularly by the Senior Management Team as part of a robust risk monitoring framework, to identify, assess and prioritise risks related to the delivery of services in relation to delegated functions, particularly any which are likely to affect the delivery of the Strategic Plan.

3.2 The Moray Integration Joint Board (MIJB) Financial Strategic Risk Register is attached to this report at **APPENDIX 1** and sets out the increasing risks being faced by the MIJB, together with a current assessment on the level of the risks and mitigating actions being taken to reduce the impact of the risks.

3.3 Risk scores are weighted, based on assessment according to their likelihood and corresponding impact, as per Section 5 of the MIJB Risk Policy.

- 3.4 The Strategic Risks received an initial review to ensure they align to the Moray Partners in Care 2022-2032 strategic plan which was agreed at MIJB on 24 November 2022 (para 14 of the minute refers).
- 3.5 As agreed at Audit, Performance and Risk Committee on 26 October 2023 (para 8 of the minute refers), amendment was approved to report on the Strategic Risk Register from quarterly to biannually unless any significant change required to be informed to committee. On that basis, the Financial Strategic Risks are presented to committee today.

4. KEY MATTERS RELEVANT TO RECOMMENDATION

- 4.1 The Risk Management Framework review was completed and outcome was approved by the Board on 25 June 2020 (para 9 of the minute refers). The approved Risk Appetite Statements have been included in **APPENDIX 1**.
- 4.2 A report was presented to MIJB with a budget update for 2024/25 on 25 January 2024. The MIJB requested comprehensive details to be included in a report for further consideration.
- 4.3 Financial workshops are being prioritised and taking place with Operational and Strategic Senior Leaders across Moray Council and NHS Grampian to consider a Financial Recovery Plan, ensuring collaboration and transparency with all partners.
- 4.4 The financial position poses a significant complexity to service planning.

5. SUMMARY OF IMPLICATIONS

(a) Corporate Plan and 10 Year Plan (Local Outcomes Improvement Plan (LOIP)) and Moray Integration Joint Board Strategic Plan “Partners in Care 2022-2032”

The MIJB requires effective governance arrangements for those services and functions delegated to it and Risk Management systems are integral to this.

(b) Policy and Legal

As set out in the terms of reference, the Board has responsibility to provide assurance of the adequacy of the risk management framework.

There are no legal implications arising from this report.

(c) Financial implications

There are no direct financial implications arising from this report however the Board should note the failure to manage risks effectively could have a financial impact for the MIJB.

(d) Risk Implications and Mitigation

This report forms part of the governance arrangements for identifying and managing strategic risks of the MIJB. The risks are outlined in the body of the report in section 4.

(e) Staffing Implications

There are no additional staffing implications arising from this report.

(f) Property

There are no property implications arising from this report.

(g) Equalities/Socio Economic Impact

An Equalities Impact Assessment is not required because there are no service, policy or organisational changes being proposed. However, Impact Assessments will be core to any financial decision making.

(h) Climate Change and Biodiversity Impacts

There are no impacts arising from this report.

(i) Directions

None arising from this report.

(j) Consultations

Consultation on this report has taken place with the Senior Management and Operational Management Teams.

6. CONCLUSION

6.1 This report and appendices contains risk appetite statements that, when approved, will underpin the MIJB approach to strategic decision making.

6.2 The report outlines the current position and recommends the Committee note the revised and updated draft version of the Strategic Risk Register.

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Background Papers: held by HSCM
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