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INTRODUCTION

The Procurement Reform (Scotland) Act 2014 (the Act) requires the Council to publish its Procurement Strategy each year and, in order to report compliance with this Strategy and the Act itself, the Council must publish an Annual report.

In addition to the required information set out in the Act, this report also includes performance against a number of indicators which were introduced by the Council in order to measure progress on the duties introduced by the legislation.

In order to evidence our progress against our targets, the published Annual Report requires some form of measurement. The statistics presented in this report provide the evidence which should, over time, show how the Council is progressing against both the national and local objectives. The following sections provide both the statistical information and a commentary on performance (*in italics*).

The procurement team has seen an unprecedented increase in workload in the past 2 years and with the added complications of an ever changing market this is affecting outputs. The reasons behind the increase are many:

Post pandemic catch up

New statutory duties

Ring Fenced Funding (at short notice)

Moray Growth Deal

Large programmes of work – construction efficiency works, educational resource programme, smarter working, etc

The increase in workload is also being felt in departments with less time available for Lead Officers to devote to procurement activity. The procurement activity programme and the individual procurement officer workload is reviewed continuously and, where possible, actions taken to try and streamline processes and allow for more productive outcomes. Working with Departments we are looking at longer term planning to avoid annual procurement activity, more sustainable category C (local) contracts to replace reliance on national frameworks, reviewing contract administration to streamline process and a general call for early procurement involvement in capital programmes.

SECTION 1 – SUMMARY OF REGULATED PROCUREMENTS ¹

TABLE 1 highlights the summary of the number and value of **live** contracts 2022/23 (2021/22) by contract category.

TABLE 1

Contract Type	Number	Number	Estimated Contract Annual Value	Estimated Contract Annual Value
	2022/23	2021/22	2022/23 £000s	2021/22 £000
Category A (national)	30	25	7,847	4,715
Category B (sectoral)	152	129	34,121	31,030
Category C (local single supplier)	172	195	45,347	47,271
Category C (framework)	10	14	4,396	10,957
Category C1 (local collaboration)	15	15	3,041	1,771
Category O (other)	108	91	9,172	12,464
Non advertised	102	115	11,581	14,045
2022/2023 Total	589	584	115,503	122,252
Quick Quotes and Mini competitions	74	62	1,504	1,000

	Number	Value
2021/2022 Total	584	122,252
2020/2021 Total	516	130,499
2019/20 Total	599	133,651
2018/19 Total	522	168,614
2017/18 Total	476	142,891

2022/23 New entries to register

In total there are 589 live contracts listed in the Council's contract register; of these: 189 (£23,317,005) contracts and 40 (994,122) Quick Quotes were awarded or added to the register in the year 2022/23.

Commentary on performance:

We have seen a year on year increase in contractual volume since 2017/18 (with the exception of the pandemic years), however the total contract value is reducing, highlighting the increase in procurement activity that is not reflected in spend cover. There is also an increase in Quick

Quote and Mini competition activity much of this is due to the success of the Council's Small Works Framework which had 40 mini competitions in 2022/23.

In addition to the formal procurement process Departments can make approaches to single suppliers to meet urgent or specialist need. This process is subject to review by the procurement team and approval by the Chief Financial Officer. Numbers of single supplier approaches increased during 2022/23 which reflects the difficulty departments have in resourcing procurements in a timely manner, resorting to emergency single supplier approaches.

TABLE 2

2019/2020	2020/2021	2021/2022	2022/2023
22	24	55	66

In addition to the increase in awarded contracts the team continue to see an increase in projects started but not completed due to market conditions and supplier capacity.

SECTION 2 – REVIEW OF REGULATED PROCUREMENT COMPLIANCE

The Council's procurement procedures requires corporate support for all regulated procurements (tenders over £50,000 - as defined by procurement legislation) and the corporate team also review any Quick Quotes (projects under £50,000) before publication. This scrutiny delivers a high level of compliance to all regulation, both statutory and Council approved procedures. All procurements have an individual strategy development stage which considers the requirements, the options, the potential for added value and the inclusion of any wider opportunities. This includes a focus on mandatory exclusions, serious and organised crime links, supplier development opportunities, Fair work first, climate change, non-cash benefits and innovation.

Performance

SECTION 6 provides the performance results against the Council's Procurement Action Plan for 2022/2023, which is split between the Procurement Commercial Improvement Programme (PCIP) objectives and the Procurement Strategy measures.

Commentary on performance:

SECTION 6 PART 1 – PCIP Objectives

Progress has been made on all but one of the eleven actions in Section 1 of the Procurement Action plan for 2022/23 with 7 complete, 1 removed (prepare for PCIP) and 1 which is still work in progress (support for Moray Integration Joint Board (MIJB)). The procurement team are working to support projects that have been identified by the service as priority i.e. workload, climate and CWB.

SECTION 6 PART 2 – Procurement Measures

This section of the Procurement action plan concentrates on measurements that will support and evidence the delivery of the Procurement Strategy.

This includes:

Savings *(more details can be found in Section 4 of this report – page 10)*

Collaboration – *an increase in the use of collaborative contracts*

Contract Benefits – *an increase in the number of contracts that have at least one contract benefit which shows that the vast majority of our contracts now have a benefit of some kind*

Planned/Unplanned Workload – *although the percentage of unplanned work (ie not contained in the DPAP) has reduced the actual number has increased which reflects the overall increase in workload*

Purchase Order Compliance – *a result that has been around the 75% for some years reflecting the exclusion of stock orders from this calculation*

Business with Small & Medium Enterprise - *an increase in the number and value of spend but a decrease in the percentage*

Local Business – *using the wider context of “local, we measure the spend between Aberdeen City and Shire, Moray and Highland borders – a measure that fluctuates between years but remains constantly in the 50%+ bracket. This year shows a slight reduction from 2021/22.*

Events – *members of the procurement team have attended 18 supplier and training events. That is a major achievement given the effort required to prepare and deliver these sessions*

Sustainable Duty – *given the nature of the low value contracts awarded by the Council we do record a low level of performance but we can see some improvement and with the introduction of the proposed Community Identified Benefits Site we should see an increase in the future with more low value benefits being delivered.*

Non cash benefits

The Council considers a wide range of non-cash benefits when developing a tender specification: the range is wider than just the social, environmental or economic factors (also referred to as community benefits) that is required by the Act and incorporates added value benefits such as process efficiencies and price stability. The Act only requires community benefits inclusion in tenders with a value of over £4 million, however Moray considers inclusion wherever possible in all supported tenders (over £50,000).

Table 3 provides a high level view of the non-cash benefits that have been included in the contracts awarded in the year.

TABLE 3

Benefit Category	No of contracts	Sub category
Collaboration/tender process	157	143 savings in procurement development time 14 digital process
Cost Avoidance	16	3 added value 6 price increase rejection 6 price versus market savings 1 cost removal
Purchase to Pay Process	7	4 e- invoicing 3 consolidated invoices
Demand/Rationalisation	12	9 specific contract issues 3 rebates
Community	35	4 apprentices 15 Community Benefit Clause (wide ranging) 7 school visits 9 training
Environmental	26	7 energy 11 greenhouse gases 3 sustainable construction 5 waste
Social	12	3 fair work issues 7 other – wide ranging 2 Participatory budget
Living Wage (Fair Work First)	107	25 Accredited 5 Working to accreditation 67 Paying living wage 1 commitment to pay 9 Neither paying or accredited

Commentary on performance:

The Council's method of recording non-cash benefits was introduced in 2015/2016 and we have seen a year on year improvement (discounting the impact of the pandemic):

TABLE 4

2017/18	182
2018/19	220
2019/20	330
2020/21	203
2021/22	315

Non-cash benefits are recorded for all contracts, this may result in some duplication where a framework allows for mini competitions as both will have non-cash benefits recorded on the contract register.

As the maturity of our procurement portfolio grows it has made it more difficult to achieve financial savings and so we are starting to see a switch in focus to the non-cash added value benefits although on a small scale due to the lower value range of contracts we have. The emerging focus on climate issues and community wealth building should also provide the impetus for future delivery of non-cash benefits. Increases in both these areas have been achieved:

Environmental from 22 (2021/22) to 26 (2022/23)

Community from 20 (2021/22) to 35 (2022/23)

It is also worthy of note that following the work done by the procurement team to secure the Council's Living Wage Accreditation in September 2022, our influence in this area continues with 98 positive responses to the Fair Work First non-cash benefit.

Work is required on the contract register to allow for more detailed recording of these contract impacts. At present the data is held at contract level but we really need to drill down to supplier level for some of these categories – for example Living wage. This links to action 1.2 on the Procurement Action Plan.

Supported Businesses

Table 5 considers the potential use of supported businesses. Public organisations can reserve the right to participate in procurement for the award of a public contract/framework to a supported business (explanation below).

Supported businesses are organisations the main aim of which is the social and integration of disabled or disadvantaged persons and where at least 30% of those employed and engaged with the programme are disabled or disadvantaged.

TABLE 5

Reserved Supplier	2022/23 Turnover £	*2021/22 Turnover £
Group 1		
Scotland Bravest Manufacturing Company	352	431
Group 2		
Moray Reach Out	367,245	347,015
Out of Darkness Theatre	114,235	110,129

Living Ambitions	432,381	885,153
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Commentary on performance:

The second group of suppliers in the above table are not formally contracted as supported businesses but we believe that our use of these companies goes some way to meet the Reform Act requirement to support such enterprises. These companies however cannot meet the “employment” criteria but certainly do meet the “engagement” element.

SECTION 3 - FUTURE REGULATED PROCUREMENT SUMMARY

The Procurement team work with Heads of Service to develop a Departmental Procurement Action Plan (DPAP) for their service that identifies the Council’s procurement activity for the coming year. In addition to this internal forward planning the Act requires the publication of a summary of future regulated procurements in the next two years.

The plan for Moray Council from April 2023 to March 2025 totals:

Number of contracts expiring 341
 Estimated value of expiring contracts £289,740,215
 Estimated annual value £61,420,592

The detail of this forward plan can be found in our published contract register which includes all contracts information - [Contract Register - Moray Council](#)

Commentary on forward plan:

The above statistics are taken from the contract register. This list contains all contracts with an end date between April 2023 and March 2025; however it should be noted that some may be subject to possible extensions and some may not be re-let. Decisions around the direction for each requirement are taken during the annual DPAP planning process with Service Heads.

To expand on this forward plan (which only takes account of expiring contracts from the Council’s contract register), an annual planning exercise is undertaken with Service Heads to take account of other projects which will involve procurement. This results in our Procurement Activity Forward Plan - [Procurement Activity Forward Plan - Moray Council](#). This informs the market of our intentions including capital but cannot guarantee that all projects listed will result in a competitive tender. It also directs attention to those projects that may benefit from climate change and community wealth building focus.

SECTION 4 - MORAY UPDATE

The pandemic, Brexit, inflation and the Ukraine conflict continues to produce uncertainty in the supply chain and increased demand on certain markets. There is also an increase in market uncertainty and reduced supplier availability. Although we have concerns about recent market engagement with some tenders receiving little if any response to our published tenders and quick quotes, we are continuing to support departments to maximise their procurement potential.

Moray Council Procurement Savings – The Council has a process for recording the impact of contracts on the council – this includes cash and non-cash benefits. The cash savings have been categorised as follows:

- 1 Cash saving anticipated – but budget not adjusted
- 2 Cash saving anticipated – budget adjusted
- 3 No baseline – savings cannot be established, review of contract on anniversary of award to reassess
- 4 No savings anticipated

With Local authority finances becoming increasingly more complicated, the expanded list of savings categories allows for the measurement the outcomes from any procurement exercise.

- 5 Non cash benefits
- 6 Capital – projects delivering savings against estimate/budget, total saving taken in the year the project was awarded
- 7 Rebate – centralised collection of contract rebates

Table 6 provides the results for 2022/23 and the previous year (comparison).

TABLE 6

Cash Savings				
Category of Saving	¹ Recurring savings £ million		Savings for year (adjusted for start and end date) £ million	
	2022/23	2021/22	2022/23	2021/22
1 Budget not adjusted	0.688	1.022	0.627	0.792

¹ Recurring annual savings from the lifespan of live contracts

2 Budget adjusted	0.951	1.016	0.935	0.973
Total	1.638	2.038	1.562	1.766
6 Capital	N/A	3.470	3.470	0.516
7 Rebate	N/A	0.067	0.067	0.034

Commentary on savings achieved:

As expected the results for 2022/23 are down on the all-time high we recorded last year - from just over £2M to £1.6M. This is a reduction back to the level recorded in 2017/18 and is to be expected given the maturity of the contract base. As we re-let contracts it becomes much harder to deliver on cash savings particularly in the current inflationary market.

It should be noted that these savings are calculated using the estimated values at point of contract award. The values are only amended for any annual increases applied to long term service contracts, if the team are made aware of such changes.

Maintaining the value for category 2 budget adjusted makes the most difference to the council's budget. However it should be noted that any category of saving achieved from the procurement process means that the contract starts from a much healthier position and even if increases are imposed they start at a lower level. Given the challenges outlined above it is encouraging that savings continue to be made at a significant level.

Procurement Commercial Improvement Programme (PCIP) – a national evidence based audit for all public organisations, which considers a wide-ranging set of competencies. Normally carried out every two years the programme has been suspended due to COVID-19. Moray Council's last assessment was in March 2018, this resulted in a score of 64%, which took us from Level 2 to Level 3 (silver) but left us short of the national Local Authority average of 70%.

Moray Council is not alone with concerns around procurement resources and to gauge availability for the relaunched PCIP in 2023/24, public bodies were asked if they wished to seek exemption. We have asked for exemption as resources are currently needed to be able to concentrate on service delivery.

Supplier engagement – The Council continues to work with Supplier Development Programme (SDP). The team supported all of the national and local meet the virtual buyer events including Meet the Buyer North which was held in Elgin in September 2022.

In addition to the SDP events the procurement team have held a number of contract specific events during 2022/23:

- Food Event to promote the Fresh Meat Contract and to talk to Fruit & Veg suppliers
- "Trades" events to promote the Repair and Maintenance Contract

In addition to the specific contract events the team have also attended:

Meet the Buyer National

Meet the Buyer North

Scotland Excel Annual Conference

SECTION 5 - SUMMARY

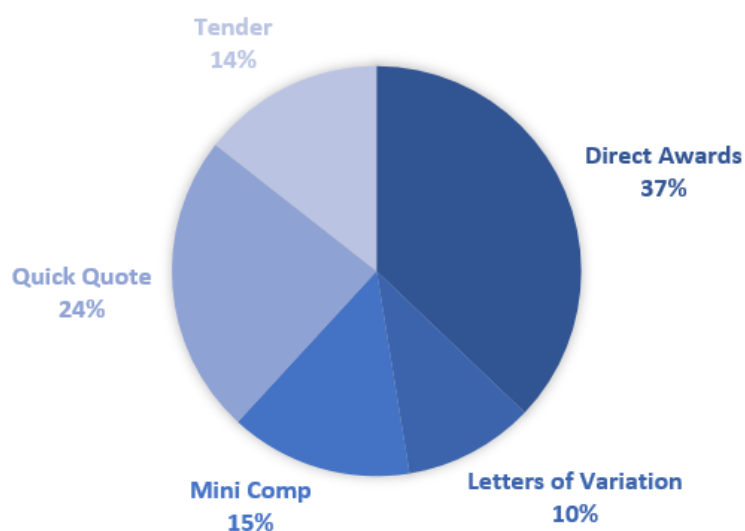
With the overall staff turnover that the Council has seen recently the number of departmental officers trained in the Councils procurement process has declined and this has resulted in an increase in the level of support that many require to complete a tender. Added to the increase in procurement activity this has resulted a significant increase in workload for the team. At the end of 2022/23 our team activity programme recorded a total of 490 projects, 147 still work in progress and 343 completed, breakdown provided in **Table 7**.

TABLE 7

Letters of Variation	10%
Direct Award from Framework	36%
Mini Competition from Framework	14%
Quick Quotes	23%
Tender	14%

Chart 1

PROCUREMENT CATEGORY



The higher percentage of Direct Awards from Frameworks is mainly attributed to the success of Moray Council's Small Works Framework, which makes up a quarter of all Direct Awards completed in 2022/23.

An analysis of the completed work does highlight however a significant number of projects (68) that were no longer needed, pulled or deferred for various reasons, including submissions that were over budget. For it has been a particularly difficult year for the team with uncertain market conditions and increasing focus on procurement to deliver on the climate change and community wealth building strategies.

APPENDIX 2 Page 20 - is the Annual report template for the statistics requested by the Scottish Government. A number of the measurements are not currently recorded as they would involve a significant change to our process which is already burdensome and heavily reliant on human intervention.

SECTION 6

MORAY COUNCIL PROCUREMENT ACTION PLAN 2022/2023			
PART 1 - PCIP Measurements			
Data Warehouse			
Action	Timetable	Aim	Result
1.1 To develop existing contract register to maximise on required functionality ICT dependent	March 2023	Carried forward from 2021/22 Functionality requests submitted to ICT to improve access to data and ease of use To meet Statutory and Council requirements	Detailed specification with ICT
1.2 Living Wage – Capture of Living wage information and understanding of Supplier position.	Sept 2022	To gain Living Wage accreditation	COMPLETE Contract register review undertaken Relevant suppliers contacted Milestones created Application approved September 2022
1.3 Preparation for the next Scottish Government's Procurement and Commercial Improvement Programme (PCIP)	Date to be determined by SXL	Identify key areas and service / staff to prepare and undertake the next PCIP assessment	REMOVE Awaiting revised Programme content and timetable Revised programme consultation (Feb 23) Exemption proposal consultation (Feb 23) Exemption option chosen (Mar 23) No PCIP in 2024

1.4	December 2022	Improved engagement with Services and more information obtained for planned work to populate the Procurement Activity Plan (PAP)	COMPLETE DPAP exercise completed (Apr 23) To include a revised DPAP process for ICS and H&SCM care services DPAP produced for MGD and the Capital Plan Forward Plans published
Leadership & Governance			
1.5	Ongoing	Targeted support to develop infrastructure for MIJB Maintain contract timeline for monitoring purposes. Establish DPAP process or similar to manage Planned Work.	WORK IN PROGRESS New DPAP exercise started DPAP process interrupted by emergency plan (Jan 23) Increased commitment to support (Jan to Mar 23) Timeline updated monthly Emergency plan developed in response to External Audit report on commissioning Procurement team supporting the priorities identified by service Support is also being provided to the service to help develop new procedures and documentation
1.6	March 2023 Throughout the year	To continue to support Economic Development with the membership of SDP through the Moray Supplier Development Forum (CWB) To support the development of a local Community identified benefits system and embed into relevant procurement projects To meet community wealth building expectations	COMPLETE Support continues with attendance at the CWB session in December 22 Community Wish List approved – work underway to develop web page No meetings of the Supplier Development Forum since ?? A number of local Meet the Buyer events held (covering 4 procurement opportunities)
Development & Tender			
1.7	March 2023		COMPLETE

Review workload allocation process and PO time management	Throughout the year	To manage the team workload to ensure council priorities are met	Review of establishment pending reduction in fte at the end of March Temporary resource made permanent Review of workload carried out to establish trigger points and actions taken to try to alleviate the impact of these
1.8 Review sustainability questions to include new focus on Climate Change	March 2023 Throughout the year	To embed climate change issues into the procurement process	COMPLETE Procurement staff have attended the climate change training New standard statements on PCS under review
1.9 To support and deliver requirements identified in the Climate Change Action Plan	March 2023 Throughout the year	To meet climate change action plan expectations	COMPLETE Climate Change original actions concentrated on introducing new tasks/processes which are now complete. A review of actions has been carried and a new set of actions identified which are focussed on longer term progress (to be included in the Climate change Action Plan
1.10 Collection of Living Wage status	March 2023 Throughout the year	Linked to 1.1 and 1.2 - Capture of Living Wage status and understanding supplier position to maintain Living Wage accreditation at tender award stage	COMPLETE Standard questions in place for use during tender exercises
Contract			
1.11 Post award implementation improvements: Checklist/structure/pack for meeting	Throughout the year	Carried forward from 2021/22 To ensure that contract awards are subject to a full implementation plan with all stakeholders involvement as part of the operational improvement programme	COMPLETE Team challenged to consider what added value/savings can be made by improving contract use. Development sessions to review process held and actions assigned
Key Purchasing Processes			

PART 2 Procurement Measurements 2022/2023				
Measure	Target	2022/23	2021/22	Will demonstrate Comments
a. Savings				
A1 Percentage of all council expenditure covered by contracted suppliers Total commercial spend – contract register annual estimated values for live contracts in year	95%	90.73%	(95.26%)	The measurement takes account of spend with contracted suppliers
A2 Value of procurement savings achieved through contracts live during the year	£1M	£1.638M	(£2.038M)	The financial results from contracts
A3 Number of collaborative contracts awarded as a percentage of all commenced in year	40%	55.03%	(34.08%)	Successful collaboration
A5 Percentage of contracts commenced in year that contain a contract benefit (all categories)	15%	96.83%	(84.92%)	Increasing focus on non-financial benefits
a. Contracts				
B2 Percentage of unplanned/ activity during the year	25%	61.42%	(67.01%)	Measure to try and keep unplanned to a minimum <i>Percentage affected by overall increase in workload 200 2018/19, 342 2019/20, 412 2020/21, 476 2021/22, 490 2022/23</i>
b. Compliance				
C3 Percentage of Account Payable transactions with a Purchase Order (where relevant ie non-recurring) number during year	75%	74.79%	73.71%)	Compliance management

Measure	Target	2022/23	2021/22	Will Demonstrate Comments
c. Accessibility				
D1 Percentage of contracts commenced during year to SMEs	30%	21.69%	(24.02%)	SME access to our business – volume <i>Excluding call offs from Frameworks Increase in number but decrease in % due to the increasing workload</i>
D2 Percentage value of annual spend with SMEs for year	55%	53.61%	(50.90%)	SME access to our business – by value
D3 Percentage value of spend with Moray, Highland and Aberdeen council areas	50%	42.98%	47.97%)	local” access to our business – value <i>Spend staying in the North of Scotland</i>
D4 Number of “events” held or participated in during year	10	18	6	Supplier engagement (8) and internal training sessions (10)
d. Community Benefits				
E1 Percentage of commenced contracts within the year that have a community benefit (category 7)	20%	11.11%	7.82%	Sustainable duty performance <i>Hard to include community benefits in the contracts we award (low value)</i>
E2 Percentage of collaborative contracts commenced in the year that have a community benefit (category 7)	20%	10.05%	5.03%	Sustainable duty performance <i>As for E1</i>
e. Sustainability				
F1 Percentage of contracts commenced in the year that have incorporated a sustainable target (category 5)	20%	9.52%	8.94%	Sustainable duty performance <i>Very few of our locally developed contracts are suitable for a sustainable target (cat 5 environmental). However with the new focus on climate change issues and the potential for a wider range of potential areas to target this is improving.</i>
F2 Score on Scottish Government Flexible Framework on Sustainability	Level 3	Level 3	Level 3	Sustainable duty performance

SECTION 7

Scottish Government Annual Procurement Report template

[NOTE: reference to contract is also to be construed as meaning a framework agreement]

1. Organisation and report details	
a) Contracting Authority Name	Moray Council
b) Period of the annual procurement report	2022/2023»
c) Required by s18 Procurement Reform (Scotland) Act 2014 to prepare an annual procurement report? (Yes / No)	Yes
2. Summary of Regulated Procurements Completed	
a) Total number of regulated contracts awarded within the report period	189
b) Total value of regulated contracts awarded within the report period	£37,947,241
c) Total number of unique suppliers awarded a place on a regulated contract awarded during the period	429
i) how many of these unique suppliers are SMEs	236
ii) how many of these unique suppliers are Third sector bodies	Not recorded
3. Review of Regulated Procurements Compliance	
a) Number of regulated contracts awarded within the period that complied with your Procurement Strategy	189
b) Number of regulated contracts awarded within the period that did not comply with your Procurement Strategy	66
4. Community Benefit Requirements Summary	
Use of Community Benefit Requirements in Procurement:	
a) Total Number of regulated contracts awarded with a value of £4 million or greater.	0
b) Total Number of regulated contracts awarded with a value of £4 million or greater that contain Community Benefit Requirements.	0
c) Total Number of regulated contracts awarded with a value of less than £4 million that contain Community Benefit Requirements	21

Key Contract Information on community benefit requirements imposed as part of a regulated procurement that were fulfilled during the period:

d) Number of Jobs Filled by Priority Groups (Each contracting authority sets its own priority groups)	Not recorded
e) Number of Apprenticeships Filled by Priority Groups	Not recorded
f) Number of Work Placements for Priority Groups	Not recorded
g) Number of Qualifications Achieved Through Training by Priority Groups	Not recorded
h) Total Value of contracts sub-contracted to SMEs	Not recorded
i) Total Value of contracts sub-contracted to Social Enterprises	Not recorded
j) Total Value of contracts sub-contracted to Supported Businesses	Not recorded
k) Other community benefit(s) fulfilled	Not recorded

5. Fair Work and the real Living Wage

a) Number of regulated contracts awarded during the period that included a Fair Work First criterion.	110
b) Number of unique suppliers who have committed to pay the real Living Wage in the delivery of a regulated contract awarded during the period.	97
c) Number of unique suppliers who are accredited Living Wage employers and were awarded a regulated contract during the period.	25

6. Payment performance

a) Number of valid invoices received during the reporting period.	70073
b) Percentage of invoices paid on time during the period (“On time” means within the time period set out in the contract terms.)	92.12%
c) Number of regulated contracts awarded during the period containing a contract term requiring the prompt payment of invoices in public contract supply chains.	189
d) Number of concerns raised by sub-contractors about the timely payment of invoices within the supply chain of public contracts.	NIL

7. Supported Businesses Summary

- a) Total number of regulated contracts awarded to supported businesses during the period
- b) Total spend with supported businesses during the period covered by the report, including:
 - i) spend within the reporting year on regulated contracts
 - ii) spend within the reporting year on non-regulated contracts

1
£351
0.00
£351

8. Spend and Savings Summary

- a) Total procurement spend for the period covered by the annual procurement report.
- b) Total procurement spend with SMEs during the period covered by the annual procurement report.
- c) Total procurement spend with third sector bodies during the period covered by the report.
- d) Percentage of total procurement spend through collaborative contracts.
- e) Total delivered cash savings for the period covered by the annual procurement report
- f) Total non-cash savings value for the period covered by the annual procurement report

£115,165,914
£68,538,220
Not recorded
Not recorded

£935,463

Not recorded

9. Future regulated procurements

- a) Total number of regulated procurements expected to commence in the next two financial years
- b) Total estimated value of regulated procurements expected to commence in the next two financial years

341
£289,740,215