

REPORT TO: SPECIAL MEETING OF CORPORATE COMMITTEE ON 4

OCTOBER 2023

SUBJECT: CORPORATE RISK REGISTER

BY: DEPUTE CHIEF EXECUTIVE (EDUCATION, COMMUNITIES AND

ORGANISATIONAL DEVELOPMENT)

1. REASON FOR REPORT

1.1 To provide the Committee with an update on the Council's Corporate Risk Register.

1.2 This report is submitted to Committee in terms of Section III (B) (36) of the Council's Scheme of Administration relating to council wide or corporate risk assessment and the mitigation and management of these risks.

2. **RECOMMENDATION**

2.1 It is recommended that Committee:

- (i) consider and approve the updated Corporate Risk Register dated September 2023 attached as Appendix 2 to this report; and
- (ii) consider and agree the frequency of reporting of the Corporate Risk Register.

3. BACKGROUND

- 3.1 A report was submitted to this committee on 29 August 2023 asking the committee to agree an update to the Council's Corporate Risk Register. This report is attached as **Appendix 1**.
- 3.2 During consideration of the report members expressed concern over the description of the first risk within the register, Collaborative Leadership. In particular that although the risk description included relations between Councillors there had been no discussions with Councillors in assessing the risk.
- 3.3 Officers updating the Corporate Risk Register assess risks based on objective evidence with input from stakeholders. As part of this process they will consult with risk holders including Heads of Service. For this particular risk it would be reasonable for members to be consulted.

- 3.4 Consultation has taken place with the Council Leader and Co-Leader, political group leaders and the Civic Leader as a representative of non-aligned Councillors on a re worded version of the Collaborative Leadership element of the Risk Register. It is considered that this is a reasonable and proportionate group of Councillors to be consulted in relation to this risk.
- 3.5 A revised version of the Risk Register, incorporating these changes is attached as **Appendix 2**.
- 3.6 Although the overall risk remains the same, the revised wording reflects that this risk is moving in a positive direction with the prospect that, if continued progress is made, the risk likelihood can be revised downwards in future assessments.
- 3.7 At the meeting on 29 August 2023 there was also discussion on whether there would be merit in the Corporate Risk Register coming to Committee more frequently (paragraph 17 of the draft minute refers).
 - Pros: some risks (such as Collaborative Leadership) could be monitored more closely.
 - Cons: there is less movement in other risks that would not justify a
 more frequent review. The increased frequency and reporting would
 take up additional officer time which would have a knock on effect on
 delivery of other priorities within the Internal Audit section.
- 3.8 The current frequency is considered adequate however an option is included within the recommendations for this to be amended.

4. SUMMARY OF IMPLICATIONS

(a) Corporate Plan and 10 Year Plan (Local Outcomes Improvement Plan (LOIP))

Effective risk management practices are necessary to evidence how the Council identifies and seeks to address any issues that may impact on its ability to deliver its stated priorities and plans

(b) Policy and Legal

Effective risk management practice is an essential component of good governance.

(c) Financial implications

The risk register recognises the financial challenges facing the council and the importance of addressing these. There are no direct financial implications arising from this report.

(d) Risk Implications

Risk and its management is the subject of this report.

(e) Staffing Implications

As detailed in paragraph 3.7, any increased frequency and reporting would take up additional officer time which would have a knock on effect on delivery of other priorities within the Internal Audit section.

(f) Property

No direct implications.

(g) Equalities/Socio Economic Impact

No direct implications.

(h) Climate Change and Biodiversity Impacts

The risk register refers to climate change considerations under Environmental Risks. No direct implications.

(i) Consultations

The Corporate Management Team and political group leaders have participated in updating of the Corporate Risk Register.

5. CONCLUSION

5.1 Following feedback given at the previous meeting, the Committee is asked to consider and approve the latest Corporate Risk Register dated September 2023.

Author of Report: Alasdair McEachan, Head of Governance, Strategy and

Performance.

Background Papers:

None

Ref: