

REPORT TO: MORAY INTEGRATION JOINT BOARD CLINICAL AND CARE

GOVERNANCE COMMITTEE ON 25 MAY 2023

SUBJECT: COMPLAINTS REPORT FOR QUARTER 4, 2022/2023

BY: CLINICAL AND CARE GOVERNANCE GROUP CO-CHAIRS

1. REASON FOR REPORT

1.1. To inform the Committee of complaints reported and closed during Quarter 4 (1 January 2023 – 31 March 2023).

2. RECOMMENDATION

2.1. It is recommended that the Committee considers and notes the totals, lessons learned, response times and action taken for complaints completed within the last quarter.

3. BACKGROUND

- 3.1. Within HSCM, complaints received by NHS Grampian (NHSG) and Moray Council are recorded on 2 separate systems, in accordance with the appropriate policy and procedure of these organisations.
- 3.2. At the meeting on 27 February 2020 (para 7 of the minute refers), it was agreed that a combined report from NHSG and Council complaints systems be submitted to future meetings of the Committee. At the Committee meeting on 27 August 2020 (para 14 of the minute refers) it was requested that the procedures be explained to demonstrate the similarities and differences, if any.
- 3.3. NHS and Local Authority (LA) Complaint Handling Procedure/Policy requires all staff to deal with feedback and complaints in a person/client-centred way. The procedure has been developed working closely with the Scottish Public Services Ombudsman (SPSO). There is a standard approach to handling complaints across the NHS and Local Authority, which complies with the SPSO's guidance on a model complaints handling procedure and meets all of the requirements of the Patient Rights (Scotland) Act 2011, and accords with the Healthcare Principles introduced by the Act.
- 3.4. The complaints process followed by both NHSG and Moray Council have the same target response timescales. Early resolution, or front line, complaints will be responded to within 5 working days and complaints handled at the





investigation stage have a response time of 20 working days. Where it is not possible to complete the investigation within 20 working days an interim response should be provided with an indication of when the final response should be provided.

3.5. The decision as to whether the complaint is upheld or not will be made by the manager or Head of Service. If the person raising the complaint is not satisfied with the outcome then they many contact the Scottish Public Services Ombudsman (SPSO) for an independent review and assessment, however prior to this, every effort is made to engage with the complainant to resolve the matter to their satisfaction.

4. KEY MATTERS RELEVANT TO RECOMMENDATION

4.1. The CCG Committee is presented with quarterly complaints performance information using the mandatory Key Performance Indicators (KPIs), published by SPSO in March 2022. These are:

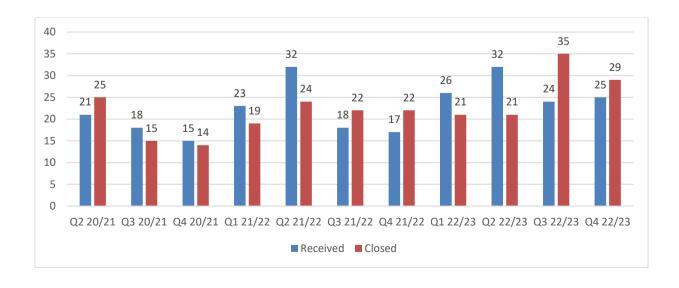
Indicator One	The total number of complaints received					
	The sum of the number of complaints received at Stage 1 (this includes escalated complaints as they were first received at Stage 1), and the number of complaints received directly at Stage 2.					
Indicator Two	The number and percentage of complaints at each stage					
	which were closed in full within the set timescales of five					
	and 20 working days					
	The number of complaints closed in full at stage 1, stage 2					
	and after escalation within MCHP timescales as % of all					
	stage 1, stage 2 and escalated complaints responded to in					
	full					
Indicator Three	The average time in working days for a full response to					
	complaints at each stage					
	The average time in working days to respond at stage 1,					
	stage 2 and after escalation					
Indicator Four	The outcome of complaints at each stage					
	The number of complaints upheld, partially upheld, not					
	upheld and resolved at stage 1, stage 2 and after escalation					
	as % of all complaints closed at stage 1, stage 2 and after					
	escalation					

- 4.2. The qualitative indicator on learning from complaints has been removed. However, Part 4 of the SPSO Model Complaints Handling Procedure on Governance stresses the importance of learning from complaints, and the requirements to record and publicise learning. Therefore learning from complaints will be continue to be included in quarterly complaints performance reports and annual complaints reports.
- 4.3. HSCM Complaints performance data for Quarter 4 is attached at **Appendix 1**.

- 4.4. Information about complaints referred to the Ombudsman are also included along with any complaints relating to the actions and processes of Moray Integration Joint Board.
- 4.5. Figures reported do not include complaints raised regarding the vaccination appointments or processes as these are being dealt with through a dedicated team covering the Grampian area. Any complaints or comments regarding the Fiona Elcock Vaccination Centre in Elgin will be included in reported figures.
- 4.6. Overall, a total of 25 complaints were received during Quarter 4.

	Total	Total	Total	Total	Total	Total	Total	Total
	Received	Closed	Received	Closed	Received	Closed	Received	Closed
	Q1	Q1	Q2	Q2	Q3	Q3	Q4	Q4
LA	9	4	7	5	4	6	9	8
NHS	17	17	25	16	20	30	16	21
	26	21	32	21	24	35	25	29

- 4.7 HSCM aim to respond to all complaints within timescales but this is not always achievable due to the cross-service nature of some complaints and the level of investigation and coordination required. The average response times in working days for complaints recorded on the NHS system Datix (set out in Table 8 Appendix 1) is higher than expected due to a few complex complaints.
- 4.8 In one instance the complainant was unhappy with the initial response, so a meeting was then organised with actions agreed and complaint was only closed on the system when all actions were completed. In another case a complaint was received from 3 different sources at difference times, each complaint was investigated and responded to accordingly but recorded under the same Datix number on the system. Complainants are kept informed throughout whilst their complaint is open.
- 4.8. The table below sets out HSCM complaints received and closed by Quarter:



4.9. There were 8 MP/MSP enquiries received regarding council services, under HSCM, and recorded on the Council system, Lagan. These were allocated as follows:

Service	Number of Enquiries
Care at Home	2
Occupational Therapy	1
Access Team	4
Community Care Finance	1

- 4.10. Enquiries have been received from MPs/MSPs and Councillors direct to managers in HSCM, at this stage it is not possible to accurately report on numbers received due to these enquiries not all being logged centrally. Processes for recording these appropriately are currently being defined to support effective feedback, prevent duplication and aid identification of trends and learning for all services.
- 4.11. Any complaints received from MP/MSPs on behalf of constituents regarding health services, under HSCM, are recorded on Datix and captured in the data provided at **Appendix 1**.
- 4.12. One comment/suggestion and 2 concerns were received during Quarter 4 and recorded on Datix.
- 4.13. Following ministerial approval, Children and Families and Justice Social Work Services were formally delegated by the Local Authority to Moray Integration Joint Board on 16 March 2023. Future complaints reports will include complaints and enquiries received regarding these services.

5. **SUMMARY OF IMPLICATIONS**

(a) Corporate Plan and 10 Year Plan (Local Outcomes Improvement Plan (LOIP)) and Moray Integration Joint Board Strategic Plan "Partners in Care 2022 – 2032"

As set out within Annex C of the Health and Social Care Integration Public Bodies (Joint Working) (Scotland) Act 2014 Clinical and Care Governance Framework.

Effective handling of complaints is used to ensure the efficient and sustainable delivery of services to meet priorities.

(b) Policy and Legal

Clinical and Care Governance requirements are set out within the Moray Health and Social Care Integration Scheme. Appropriate arrangements must be in place to ensure and evidence good governance in meeting duties under the Public Bodies (Joint Working) (Scotland) Act 2014.

(c) Financial implications

None directly associated with this report.

(d) Risk Implications and Mitigation

There are systems and processes in place across service areas to support clinical governance, providing assurance to the HSCM Senior Leadership Team and to the Clinical and Care Governance Committee. There are platforms within Health and Social Care to discuss and share good practice, learning and challenges.

Moray Integration Joint Board (MIJB), Moray Council and NHS Grampian could find themselves exposed to significant risks if good governance is not in place. The purpose of this report is to oversee the processes to ensure that appropriate action is taken in response to adverse events, scrutiny reports/action plans, safety action notices, feedback, complaints and litigation, and those examples of good practice and lessons learned are disseminated widely.

(e) Staffing Implications

This activity is core to all practitioners in the front line both in terms of their professional competence and assurances in care delivery.

(f) Property

None directly arising from this report.

(g) Equalities/Socio Economic Impact

Not required as there are no changes to policy.

(h) Climate Change and Biodiversity Impacts

None directly arising from this report.

(i) Directions

None directly arising from this report.

(j) Consultations

Consultations have been undertaken with the following staff who are in agreement with the content of this report where it relates to their area of responsibility:

- Corporate Manager
- Tracey Sutherland, Committee Services Officer, Moray Council
- Clinical and Care Governance Group

6. CONCLUSION

6.1. This report provides a summary of HSCM complaints received and closed during Quarter 4 (1 January – 31 March 2023). The governance and monitoring of complaints forms part of core business for teams and services and the provision of a good quality, effective and safe service is a key priority for all.

Author of Report: Isla Whyte, Interim Support Manager

Background Papers: with author

Ref: